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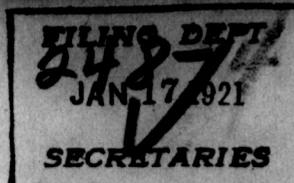
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D. H. Day



RECEIVED

JAN 14 1921  
Mr Scott  
~~Dr Brown.~~

January 14th, 1921.

affix  
1/14/21

Rev. Arthur J. Brown, D.D.,  
Building.

Dear Dr. Brown:-

We received on January 13th a check of \$12,000 from the Estate of J.B. Finley, deceased, award for balance of Mr. Finley's pledge for Shantung Christian University Arts College.

If it is in order will you kindly have appropriation made at the next meeting of the Board.

We note that the previous amounts received, evidently from Mr. Finley during his lifetime, have been appropriated.

Sincerely,

DWIGHT H. DAY Treasurer

By W. M. J.

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Mr. Finley made pledge of \$30000. in 1914. New property Arts College.

\* 18000. have already been appropriated.

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

North American Joint Board  
Executive Committee

DAVID BOVAIRD  
ARTHUR J. BROWN  
S. H. CHESTER  
R. P. MACKAY  
PAUL MONROE  
GEORGE T. SCOTT, Secretary

DWIGHT H. DAY,  
Acting Treasurer of Board

North American Office

156 FIFTH AVENUE  
NEW YORK CITY

Officers of the University

JAMES BOYD NEAL, President  
Acting Dean School of Arts and Science  
JOHN D. MacRAE,  
Dean School of Theology  
HAROLD BALME,  
Dean School of Medicine  
PAUL C. CASSAT,  
Treasurer in China

February 7, 1921

Mailed Feb. 15, 21

Field Board Letter, J-96

Dr. James B. Neal  
Secretary, Field Board of Managers  
Shantung Christian University  
Tsinan, Shantung, China

Dear Dr. Neal:

Enclosed is a copy of Minutes of a meeting on January 19, 1921, of the North American Joint Board of the Shantung Christian University. There is very little that is new or that calls for comment in these Minutes. No. 5, which looks toward the beginning of coordination of the work of the home Boards of the five Union Institutions in China will probably not be carried into effect very quickly. From No. 9 you will be pleased to learn of Dr. Sailer's anticipated visit. He is a Corresponding Member of the North American Joint Board and as you well know can be of large helpfulness in the problems and work of the University during his visit. Dr. John H. Finley and President John H. T. Main are now members of the North American Joint Board. Under separate cover some fifteen copies of these Minutes and some twenty copies of this letter are being mailed to you for the members of the Field Board of Managers.

The Northern Presbyterian Board at its meeting on January 17, 1921, took the five following actions affecting the Shantung University:

1. "A Special appropriation of \$12,000. Gold was made for the property for the School of Arts and Science of the Shantung Christian University, Shantung Mission, China, this sum having been received from the Estate of J. B. Finley, deceased, late of Pittsburgh, Pa., in full payment of the balance due upon Mr. Finley's pledge for this purpose."

Inasmuch as I understand that \$12,000. was borrowed from the funds for building the Chapel and Administration Building as against this pledge of Mr. Finley, this appropriation will now reimburse the building fund bringing it up to the total of \$45,000., namely, \$20,000. for the Chapel and \$25,000. for

0246

the Administration Building. In addition to this sum there will be the two per cent accrued interest promised by the Presbyterian Board on undrawn balances in New York.

2. "In compliance with the recommendation of the China Council and the Shantung Christian University the sum of 1085 Mex. be transferred from the appropriations for the current fiscal year of the Shantung Christian University to the appropriations of the Shantung Mission to cover the items enumerated on p.14 of the Minutes of the Annual Meeting of the China Council:

Wei-hsien: Class VII, Repairs on old College Building	350.
General Mission, Class IX: Literary assistants for Presbyterian Theological Professors,	304.
Aid for Theological Students, Board,	431."

I believe that this clears up finally the matter which was discussed and agreed to on the field a year ago. The appropriations for 1921-1922 accord with the above arrangements.

3. "David Bovaird, M.D. and Mr. George T. Scott were elected to succeed themselves for a term of four years as two of the four representatives of this Board upon the North American Joint Board of the Shantung Christian University, Shantung Mission, China."

The term of service of these two members had expired and they were elected to succeed themselves on the North American Joint Board.

4. "The Board approved the request of the Shantung Mission for a proportionate furlough for Dr. and Mrs. William H. Adolph, beginning January 10, 1921, but as provision for that part of their traveling expenses that are to be met by the Board was not made in the Mission's estimates and budget for this fiscal year and as no considerations of ill health have been certified, the Board's share of their traveling expenses must be inserted in the budget for the ensuing fiscal year."

All matters affecting the regulations of the mission to which a particular staff member belongs should be handled and adjusted in accordance with that mission's rules and procedures.

5. "The following members of the Shantung Mission were authorized to take proportionate furloughs under the Manual rule governing such furloughs, the time of leaving the field to be approximately as follows:

The Rev. and Mrs. H. P. Lair, on or about July 1st."

The University is to be congratulated and Mr. Lair felicitated upon his having been awarded a Missionary Fellowship at Union Seminary for the year 1921-22.

Feb. 7, 1921.

Proposal for a Union Medical College in Shanghai was made early in December at a small informal Conference in New York City which met at the invitation of Dr. Hawkes Pott and Dr. McCracken of Shanghai, and Mr. John Wood of New York City. Various phases of this particular question and of the broader bearings of it were discussed. Opinion was expressed that the group might record its approval of the development of the St. John's Medical School into a Union Institution with various Boards and Agencies cooperating, or could at least advise Dr. Pott, immediately upon his return to China, to call a conference of mission workers in or near Shanghai to consider and report upon St. John's proposal. However, the prevailing opinion was that the matter was still too inchoate to justify such an expression from the home base and after discussion it was upon vote recommended that the entire question of the development of missionary medical schools in China be deferred for recommendation by the China Medical Missionary Association and that, if the China Medical Mission Association or its Educational Council favor a Union, English-speaking Medical School in Shanghai, Dr. Hawkes Pott then be encouraged to call a conference in China of the representatives of missions and agencies that might be interested in helping to develop such an institution. Two plans of organization with different degrees of relationship to St. John's University and demanding largely different outlay of capital and current grants were presented; no formal expression of opinion as to preference of either of these plans or of any other plan was made, the feeling being that the whole question must be more fully articulated on the field and understood in America before a group here is in a position to pass judgment upon it.

The following letter to me from Dr. W. B. Strong, Secretary for China of the American Board, dated November 18, 1920, is of interest:

"Thank you for my copy of your letter of November 11, reporting the number of students representing the American Board Mission now at Shantung University. I am surprised indeed to learn that so many students from this Board's schools have gravitated to Tsinan. It is a pleasant token of the fact that students from different mission areas and schools are coming to mingle happily in their more advanced training. To the union educational institutions much is due for having helped to broaden the view of the Chinese and to keep them from becoming provincial in their attachment to the one group of minds through which they have been brought to the light and received their more primary training."

"I was very glad also to learn that the Canadian Presbyterians have come into cooperation in the support of the University. I wish it were so that this Board had funds enough and large enough administrative force to take hold of this enterprise also. But as it is, we are hard-pressed to keep our end of the union movements with which we are associated. To the general pressure of increasing needs and claims has come the disturbance of the war with its mounting costs and cares to load us down."

0248

Feb. 7, 1921

Regarding the Norwegian Lutheran Board, its Secretary, the Rev. M. Saterlie, writes me under date of January 10, 1921, as follows:

"Our Board met as stated in my letter of reply, but adjourned without getting time to take up everything on the docket prepared for that meeting, the question of cooperating with you in the school of Arts and Sciences in the Shantung Christian University included. Our Board meets again February 1st to 3d and I sincerely hope it will find time to take up said case at that meeting."

Let me refer briefly to a number of items in recent letters of yours.

The Redemption of China Medical Board Houses presents rather a serious problem. I do not recall that the Board in America was consulted about the expenditure of funds for these residences, so I assume that the Field Board took full responsibility for financial adjustments. As I wrote you before, the Presbyterian Board is not in a position to make the loan which you suggested. The Southern Presbyterian Board, I understand, plans to provide for its residence. Does the title to the land stand in the name of the English Baptist Board?

old 5,  
In view of the very favorable rate of exchange which now is prevailing, you may have bought Mexican with your gold appropriation for the Chapel. This good news just arrived: Mr. Cassat interviewed the donor this week and was successful in securing from her a written promise of an additional \$5,000. gold to be paid in the spring of 1921. With \$25,000. gold available at present rates of exchange a very satisfactory Chapel ought to be erected. Please do not over-expend this amount. If I can secure authorization for the expenditure of this extra \$5,000., I will at once cable to that effect.

The question of Dr. Schultz' return is greatly complicated by the fact that the University does not wish him considered as one of the Presbyterian Board's quota on the staff; the Board cannot assume any expenditure for the staff beyond the liberal quota whose support it at present guarantees. Perhaps Dr. Schultz could undertake medical service at a Presbyterian station hospital elsewhere. In thinking of the Presbyterian quota, should we not have in mind successors to Dr. Hayes and Mr. Davies?

In your letter of December 24th you ask for an interpretation of the action by which the Presbyterian Board guarantees to reimburse the University for funds which the latter may expend in filling vacancies in the Presbyterian Board's quota. I believe the gist of your inquiry is: - How is the University going to get the money that it may use in this way? Inasmuch as there is no precedent for this kind of payment or appropriation I would like to have your judgment on a good way to handle it. I am also writing to the officers of the Presbyterian China Council for their opinion, for we have recently made a similar agreement, though for a much smaller number of teachers, with the Hangchow Christian College. We have recently learned that

Feb. 7, 1921

the British Baptist Society cannot make a guarantee to support a fixed number on the staff; in view of this position by a principal colleague in the University, the Presbyterian Board may think it inadvisable to continue to "guarantee" a quota.

The support for Mr. Cassat's assistant seems to be assured by friends in the Presbyterian Church at Atlantic City, New Jersey, which supports Mr. Cassat. They hope to furnish the cost of travel and salary as an extra above what they would otherwise contribute to the foreign missionary cause, doing this I believe for a term of three years. Miss Wilson's testimonials and medical report are quite satisfactory for a short term worker.

Thank you for the blueprints of the Library and Theological Building. The Rev. C. E. Wilson of the British Joint Board studied them with me with great interest. You seem to have planned for a good many Seminar rooms. Are the windows in the stack rooms of the library arranged so as to send the light down between the stacks?

We are very happy to learn that Dr. Chang Po Ling and Dr. Fong Sec have both become members of the Field Board. We believe that the Institution needs such outstanding Chinese in its leadership and wants to do everything that it can to link in with the life of that great and rapidly advancing race which it seeks to serve.

If the question of Government Registration of the University or of a grant-in-aid from the government should come up, probably some of the Chinese managers would be the natural channels through whom to approach the Ministry of Education in Peking. I have heard that the new Minister, Mr. Fan Yuen-ling, is favorable to the registration of Christian Universities and Colleges, and to giving them full recognition and such privileges as accrue to graduates of government institutions, including provincial examinations for scholarships in America, relations to provincial assemblies, and so forth. The old restriction in the Government regulations which prevented registration by religious institutions has been stricken out, I understand. Dr. Kiang Mon-ling is the Chairman of the Government Educational Committee which has in charge the recommendations on registration of private Christian institutions. The Field Board of Managers will wish to keep in mind the possible advisability of securing Government registration and of making request for Government grants-in-aid for the University. The North American Joint Board believes strongly in gearing the Institution as closely and harmoniously as possible into the indigenous life and processes of China, in so far of course as such gearing is absolutely compatible with the highest ideals of the Christian missionary enterprise.

You will be interested in the following paragraph from a recent letter from a famous American educationalist now lecturing in China:

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Feb. 7, 1921

"Unless a change occurs on one side or the other in the next ten years, the educational leadership in China will pass definitely to the Government schools. Of course, some change is bound to come, but there is an opportunity for some kinds of leadership for some time yet which it doesn't look as if advantage would be taken of, except, of course, in medical education. It needs a richly endowed institution and also one that puts Chinese teachers on the same level as foreigners."

A Memorial to Dr. Roy at the Medical School would be eminently fitting and desirable. I will take this matter up again with the Presbyterian Women's Board which would naturally become specially interested in the institution and such a memorial if women's medical education should be conducted in connection with the University.

U.S. Government Publications. Enclosed is a printed list of the publications of the Bureau of Education, Washington, D.C., available November 1920. The Bureau informs me that the mailing frank is available to the American Post Office in Shanghai, though not to Tsinan-fu. The University could doubtless arrange for the receipt and trans-shipment of publications at Shanghai.

S. A draft of an agreement regarding the Use of Land owned by one corporation and occupied by a building erected by another corporation, has just been prepared by the Council of the Northern Presbyterian Board. Before long this matter ought to be in final shape to make satisfactory provision for the trusteeship of buildings at the University erected on the land outside the wall, owned by the Northern Presbyterian Board, and inside the wall, owned by the English Baptist Board. It is quite possible that the English Baptist Board will wish to prepare a different agreement from that which the Northern Presbyterian Board is proposing. In this connection I have heard it rumored that the Field Board has "sold" parcels of land on the Art College campus to Missions or Boards, erecting buildings thereon. Such "sale" would of course be quite impossible and no transfer of title could be made without the specific order of the Presbyterian Board, unless a general power of attorney, (which is exceedingly rare) had been granted by the Board for such transfer. The Presbyterian Board wishes to keep intact its land holding for the campus outside the suburban wall, and for the sake of the University this campus should not be split up with titles in the hands of half a dozen different corporations in two or three different countries. The people that gave the money to purchase this land did it upon the explicit understanding that the Presbyterian Board was the trustee. If any "sales" of the land have been made, what has been done with the proceeds? As I do not recall any reimbursement on this account to the Presbyterian Board which would have to give title and sign receipt, I imagine that the rumors which have reached me regarding these land transactions have been mistaken; if however, they have some foundation, kindly write me in full regarding the situation.

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Feb. 7, 1921

The Funds for the Administration Building. Inasmuch as the plans for the new Administration Building call for a much larger expenditure of money than the \$25,000. originally contributed for this building, and the donor is absolutely disinclined to increase the grant and believes that the building should have been erected several years ago when the field cabled that it was ready to proceed with the building and exchange was favorable, I wonder whether it would not be wise to request the donor to permit the University to use the contribution for other property needs. Will not the Institution have sufficient space for its administration and classroom purposes when the new Library, Theological Building and Chapel are erected, the Chapel releasing certain large rooms where religious services are now held? Furthermore, to erect the Administration Building calls for a sum of money which the donor is not ready to give; it will be extremely difficult to secure the additional sum needed from anyone else. When there arises an urgent need for the Administration Building, I believe there would be as good a chance of securing \$50,000. gold for a new project as there would be of securing \$25,000. gold from a new donor to make possible a "McCormick Hall". In view of the urgent need for residences, especially for nice residences for the Chinese professors, I am inclined to believe that this gift could be put to better advantage elsewhere than in the Administration Building, conditioned of course upon the donor's willingness to have the amount transferred to these other needs. The current income of the Institution will have to provide for the maintenance of the three new buildings soon to be completed; the maintenance of the large proposed Administration Hall would make a great added demand upon the current funds.

Promotion of Interest. Mr. Cassat has been putting in a busy fall and winter in promoting the interests of the University in the eastern and central States and Dr. Balme, as you know, is hard at work in Great Britain. It is a very difficult time to secure new funds, especially for property; a great deal of American benevolences is now being given to provide food for starving millions in various parts of the world; the maintenance of human life appeals to donors as a more pressing need than the erection of new buildings, necessary as the latter may be. You have doubtless all received copies of the beautiful new illustrated booklets and of the very effective smaller printed material which Dr. Balme and Mr. Cassat have prepared for their campaign work. Is everything possible being done to promote interest in China and to develop a vigorous supporting constituency among the Chinese for whom the Institution exists and in whose land and language it is conducted? Industrious cultivation of productive sources of support in China is indispensable.

As fuller news of the famine horror in northern China reaches us, the heart and mind of America becomes more and more deeply impressed with the terrible situation and the response of the Christian people of the country increases. We are all trying to do what we can to help in this need and we appreciate the fine service which the members of the staff and student body of the University are rendering in helping to relieve the bitter distress of the suffering millions.

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Field Bd. Letter, J-96

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Feb. 7, 1921

A wide appeal is now being made through the churches of America and by all of the Boards of Foreign Missions as well as through some other agencies, and funds are being contributed more and more generously. It is good to know that the Chinese Government and public are responding so whole-heartedly in the attempt to save the lives of these pitiable sufferers. Our hearts go out to them.

Praying for the ever enlarging usefulness of Shantung Christian University in promoting the cause of Christ in China, and, through China, in all of the world, I am

Sincerely yours,

George T. Scott

Secretary of the North American Joint Board.

GTS/MR

P.S. - Feb. 9, 1921. Your letter re. the election of Dr. Adolf to the Deanship of the School of Arts and Science just arrived. If Dr. Adolf is inclined to accept, I will present the matter as soon as possible to the North American Joint Board for its action. G.T.S.

P.P.S. - Later, Feb. 9, 1921. Typewritten Field Board Minutes just arrived under registered cover. Copy for Dr. Balme is being forwarded to London. G.T.S.

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C. K. POWELL,  
PASTOR, 111 CHEYENNE BLVD.

Rev C K Powell  
W. W. WILLIAMSON,  
TREASURER, 40 FIRST NAT'L BANK BLDG.

FILING DEPT.  
MAR 2 1921  
FRED F. HORN  
SECY, 109 E. CHEYENNE ROAD  
SECRETARIES

*re - criticism against S.C.M.*

**IVYWILD PRESBYTERIAN CHURCH**  
"THE HOMELIKE COMMUNITY CHURCH"

SOUTH TEJON, NAVAJO AND SOUTH CASCADE STREETS

COLORADO SPRINGS  
COLORADO

Feb. 22, 21.

RECEIVED  
FEB 26 1921  
Dr. B. Brown  
*Scott*

My Dear Dr. Brown;

A few days ago I attended a meeting of an Inter-denominational character and heard some most damaging statements and references made relative to Shantung University and as to the character of the teaching there with reference to the Scriptures and the person of our Lord. The statement was also made that a large portion of the work done in connection with the Rockefeller Foundation is of the most materialistic and subversive character.

The Colleges and Universities in the home land are so completely controlled by this type of teaching that it would not be strange if this were true in the Foreign field, but if so, the churches are entitled to know the facts, that they may act intelligently.

With best wishes, and appreciating your reply, I am

Fraternally Yours,

*C. K. Powell.*

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MAR 2 1921

SECRETARIES

February 28, 1921

Rev. G. K. Powell  
Ivywild Presbyterian Church  
Colorado Springs, Colorado

My dear Mr. Powell:

Inasmuch as I am the Secretary for the North American Joint Board of the Shantung Christian University, Dr. Brown hands to me for acknowledgment and reply your letter to him of February 22nd regarding "some most damaging statements made relative to Shantung University" which you have recently heard. You rightly state that "if this is so the churches are entitled to know the facts that they may act intelligently". So that you will quite see the justice of my position that Shantung University Joint Board is also entitled to know the facts that it may act intelligently. If you will just get from the gentleman that made the statements some facts and have them presented to the Joint Board, no one will be more eager than the Joint Board to pursue most vigorously the proper course in the matter. It is possible that the statements to which you refer were made by the same interdenominational gentleman of another nationality and of another denomination who recently visited China and seems to be making a great many reckless and, as far as I know, unfounded charges in various places. He is throwing a cloud upon the entire body of thousands of earnest Christian witnesses of the Cross of Christ who are living lives of sacrifice in China while he resides comfortably in one of the most fashionable and exclusive suburbs of one of our wealthiest American cities. You may be sure that the ordinary Christian missionary who is willing to work for Christ in China has a deeper consecration and more vital experience of the saving and stimulating power of the Gospel of Christ than is possessed by the average run of us Christian workers who remain in the home land.

As for Shantung University we wish it to be a strong vitalizing Christian power-house to send out virile Christian leaders in the ministry, teaching, medicine and nursing. That is what it has been doing for years and what it is doing now, and what its educational policy plans that it shall continue to do. It is the higher educational institution of the largest and, I believe, the most conservative section of the Christian Church in China and its three hundred students of college grade are filled with a Christian life and purpose such as is surpassed I believe in no other institution in the world. I have recently visited practically every higher educational institution connected with Missions in the Far East and as an earnest, conservative Presbyterian

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February 28, 1921

clergyman, I rejoice in the cooperation which I can lend to Shantung Christian University. We await some facts regarding the "most damaging statements and references made relative to Shantung University" so that the Joint Board may act intelligently.

Regarding the "work done in connection with the Rockefeller Foundation" I do not know just what the reference is, but it is possible that it is in connection with their Union Medical College in Peking. Naturally the work of a medical college cannot be as directly religious as that of a Bible School but the Director of the institution is a former Christian missionary and the heads of seven of the nine departments are former Christian missionaries or Christian missionary volunteers. The religious work centers in a beautiful building and is under the general superintendence of the Rev. Philip Allan Swartz, formerly a very devoted Secretary of the Student Volunteer Movement, the son of Dr. Swartz for so long a Presbyterian Pastor in Poughkeepsie, New York, and head of Sunday School work in this section. The general director for all of China is the son of a missionary and I believe that the Christian missionary enterprise should consider it extremely fortunate that these large secular sums are being expended as directly for Missions as they are.

I hope that you will use your influence to see that "most damaging statements" are not made recklessly in public meetings so as to damage hundreds of entirely innocent, distant, devoted servants of Christ. Just ask for names, specific instances and a few facts, if possible over the signature of the one that makes them, and if they are "damaging" we will make thorough investigation with all expedition.

You may be interested in seeing Bishop Lambuth's eye-witness report on the famine situation, which is enclosed. Many of the Shantung University teachers and of the older students are now in the dangerous and distressing work of famine relief.

Sincerely yours,

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CABLE ADDRESS "INCULCATE NEW YORK"

*D. H. Day*

RECEIVED  
MAR 22 1921  
248-  
SECRETARIES

ANSD

MAR 15 1921

The Board of Foreign Missions  
of the  
Presbyterian Church in the U.S.A.  
156 Fifth Avenue  
New York

RECD. SCOTT  
DWIGHT H. DAY  
TREASURER

RECD. SCOTT RECEIVED

March 14, 1921. ✓

MAR 15 1921

MAR 15 1921

Ansdr. Dr. Brown.  
BUILDING.

My dear Dr. Brown:

On March 7th we received - through Mr. Cassat, a check for \$1000.00, the gift of Mrs. T. B. Blackstone, 1912 Prairie Ave., Chicago, which is for books for the Shantung, China University.

*Shang* Mr. Cassat stated this gift was very much needed and asked for appropriation promptly. If it is in order to appropriate the amount will you kindly have action taken at the next meeting of the Board?

Very truly yours,

DWIGHT H. DAY. TREASURER.

BY *W. H. J.*

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APR 9 1921

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SECRETARIES

*re-funds from support Miss Wilson*

April 2nd, 1921.

Mr. Dwight H. Day,  
156 Fifth Avenue,  
New York City.

Re. Shantung University.

My dear Mr. Day:-

In raising funds for the promotion of Shantung University, Mr. Cassat was securing special extra money from individuals for the support of Miss Margaret Wilson as a short-term assistant to the Treasurer in Tainanfu. As funds for her support as well as for other advance work at Shantung University were included in the New Era Budget of 1920 - 1921, credit can be given, if requested, for funds contributed to these objects.

For Miss Wilson's support the following sums have been paid to the Board during March 1921 from individuals in the First Presbyterian Church, Atlantic City:-

Mrs. Annie Reinboth.....	\$100.
Miss H. L. Schroth.....	100.
Mr. Charles Wahl.....	25.
Judge C.E. Cole.....	50.
Mr. Howell E. Cook.....	100.
Dr. Henry Merle Mellen.....	100.
Mrs. Thaw.....	50.

Mr. Ralph Harbison of Pittsburgh promised Mr. Cassat \$250. a year for 3 years toward Miss Wilson's support. Perhaps this was also received during March 1921.

Mr. Henry Wiöderhold, 22 South Illinois Ave., Atlantic City, has pledged \$100. to be paid during the summer of 1921 for Miss Wilson's support.

Toward the Shantung University Promotion account the following ~~has~~ been promised:-

1. From the Shadyside Church, Pittsburgh, from their additional New Era funds.....\$1,000.
2. From the Presbyterian Church at Mason City, Ills..... 500. which is an increased contribution.
3. From Mr. F. H. Peters, Mr. William E. Guy and Mr. Robert Johnston of St. Louis probably some individual remittances.

All of this latter should go toward the Shantung University promotion account, which now shows a deficit.

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Mr. Dwight H. Day

-2-

April 2nd, 1921.

The foregoing receipts for the support of Miss Margaret Wilson and any other monies which may have reached the Board for her support should be appropriated by the Board upon the closing of the books for the fiscal year 1920-1921.

Thanking you, I am

Sincerely yours,

*Geo. T. Scott*

GTS/J

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CABLE ADDRESS "INGULCATE NEW YORK"

*DH Day*  
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FILING DEPT.

TELEPHONE APR 15 1921

248  
SECRETARIES

**The Board of Foreign Missions  
of the  
Presbyterian Church in the U.S.A.**

156 Fifth Avenue

New York

April 15, 1921.

DWIGHT H. DAY  
TREASURER  
RUSSELL CARTER  
ASSOCIATE TREASURER

Mr. George T. Scott,

Building.

On April 11th we received the  
sum of \$5,000 from Mrs. W. A. McKelvey, Pittsburgh, for the  
Shantung Christian College for completion of the Chapel at  
Tsinan.

If it is in order, will you  
kindly have appropriation made at the next meeting of the  
Board.

Very truly yours,

*Dwight H Day Tr.*  
*W.M.C.*

WMT:MO

✓  
*Yes*

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extra copy

April 21st, 1921.

Dr. R. Fletcher Moorshead,  
19, Farnival St., Holborn,  
London, E. C. 4, England.

My dear Dr. Moorshead:-

Thank you for your fine letter of March 24th with its enclosures of the minutes of the British Joint Board. The minutes and your letter contain a number of items which I will present at the postponed meeting of the North American Joint Board on May 11th.

Enclosed please find copy of my letter of today to the Field Board of Managers through Mr. Burt, which letter covers most of the items that I have in mind to say to you. I am mentioning in my letter to Dr. Balme that a copy of my letter to Mr. Burt is being sent to you as Dr. Balme may wish to see it.

I conveyed both by word and by letter to Dr. Monroe and to Dr. Sailer the appreciative words of the British Joint Board regarding their visits to China, with the hope that they would inquire into the question of a Chinese charter incorporating the granting of degrees by the University while they are on the Field.

A copy of the proposed agreement regarding the use of Land will be going to you shortly. I am sending it to the leading Mission Boards both in America and Britain, thinking that some of them may wish to know of such a tentative draft, irrespective of whether or not they have immediate occasion for its use or are interested in any Institution where our Presbyterian Board happens to hold title to the land.

You speak of the favorable opinion in Britain of one incorporation for the whole University with one holding body for all the property, and inquire how far our Presbyterian Board might feel the same way. I believe the Presbyterian Board would favor a single incorporation, provided such incorporation assures a fully responsible representative and dependable trusteeship. The large sums of money for the Arts College property were solicited by the Presbyterian Board with the express statement that the Presbyterian Board would act as Trustee of the property, so the Board would wish to be certain that the body to which it passed on this trusteeship is permanent and thoroughly reliable from every point of view and would represent the general purposes of the donors. The Hong-Kong ordinances I understand call for a majority of the trustees to be British citizens. Just what Shanghai incorporation details I do not know. Wuchang Union Normal School, which is both British and American, is incorporated under the laws of the District of Columbia, which permits trustees to reside in China. The property, however, stands in the name of the incorporators, a majority of whom I believe would be expected to be American citizens and reside in America. This, however, is the only form of incorporation in Britain or America which

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Dr. R. Fletcher Moorshead

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April 21st, 1921

permits of the real managerial body: namely, the Trustees, to reside out of the country. Upon reading the "Laws Relating to Corporations in the District of Columbia," I do not find any section barring aliens as incorporators and if you wish I will inquire further into this particular question.

Your minute No. 98 on the University Budget for 1921-22 is admirably drafted and summarizes the situation in a very clear and comprehensive way.

Thank you for the \$157.50 remitted by the Baptist Medical Board to the Promotion account of Shantung Christian University. This reached us on March 31st and I understand is in payment of printing of literature which was sent to you. Enclosed please find my receipt as for the North American Joint Board, and the receipt of Mr. Day as Treasurer of the Board of Foreign Missions, which carries the Shantung accounts.

Dr. Balme would, without doubt, make an admirable President for the University, but no one could be enthusiastic over having the outstanding Professional Medical man in China become the President of Shantung and having the outstanding Chemist become the Dean of the Arts College, thus taking these two mentioned scientific specialists and putting them into general administrative work. I know of no one that would make a better President for Shantung than Dr. Balme, but we are simply weakening the walls of the structure in order to provide a roof, which of course may in certain circumstances be the wise thing to do. In America we are all very fond of Dr. Balme, and regard him with high esteem.

With kindest regards and best wishes to Mrs. Moorshead, and yourself, I am

Yours very sincerely,

GTS/J

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Extra

May 17, 1921

Dr. William H. Adolph  
Department of Chemistry  
University of Illinois  
Urbana, Illinois

Dear Dr. Adolph:

Professor Paul Monroe, Chairman of the North American Joint Board of Shantung University and Director of Education at Teachers College, may have written you before this apprising you of the careful consideration which the Joint Board gave at its meeting last week to the question of asking you to undertake the Deanship of the School of Arts and Science at the University. As Secretary, I stated in a brief word the situation. The only question to which the Board gave any consideration was that of the irretrievable loss which the Department of Chemistry and the Department of Pre-medical studies would sustain. The two physicians on the Board, David Bovaird, M.D. and Robert L. Dickinson, M.D., both, as you may know, famous men in their fields and both of whom have visited Tsinan, simply could not acquiesce in your transfer. Dr. Monroe and others who have at heart the educational problem as a whole, were just as emphatic in feeling that a deanship would be so distracting with its multitude of duties that the Chemistry Department would suffer severely. Dr. Monroe asked permission to write to you personally. Dr. Sailer, a corresponding member of the Board, was not at the meeting but told me two or three days before the meeting that of his own accord he had written to you stating that he thought it would be quite unwise for you to think of combining these two positions. With the medical work vital to the University and Chemistry fast becoming one of the outstanding factors in the life of the world, the Board could not view with equanimity losing you from that work. While it appreciates the importance of a deanship and knows that you would be very able in that capacity, it believes that a satisfactory dean can be secured without making the sacrifice which would be involved in asking you to serve in that capacity.

Dr. Brown drafted a minute which expressed the Board's high esteem of you and the indispensable service which you are rendering and referred the question back to the full meeting of the Field Board, which I understand comes in June or July, for further recommendation. The minute was unanimously adopted and as soon as the Minutes of the meeting are stenciled a full set will be sent to you.

I had written Mr. Burt some weeks ago that different questions would be up at the meeting of the Joint Board on May 11th and that I would cable to him the action of the Joint Board. Therefore, on May 12th I dispatched a code cablegram which in translation reads as follows:

0263

May 17, 1921

"Chemistry -- is of the utmost importance -- should advise you to reconsider -- dean -- Joint Board."

It would have given you tremendous encouragement to have known with what high regard and warm sympathy the Board considers you and your services for the Institution and when Colonel Bevard and Dr. Dickinson, President of the American Gynecological Society, both of whom had visited the University, emphatically declined to consider your transfer from your present work the issue was practically decided. Mr. Henry J. Cochran, Vice-President of the Bankers Trust Company and brother of Dr. Samuel Cochran, naturally did not wish to see the premedical work of the Institution weakened.

This tries to give you a frank and fair expression of the Board's consideration of the proposal of the Administrative Committee of the Field Board of Managers. I, of course, do not know how it will strike you but personally I feel that you have had no particular zeal for the suggestion for the deanship but that as a loyal member of the staff you were willing to be of service in the task to which you might be assigned. What the recommendation of the Field Board may be, of course, we cannot predict.

Dr. Monroe has been delayed through a surgical operation on his son and will not reach China until sometime in September and will stay there through the fall and early winter so he will have ample opportunity of conferring with you in Tsinan-fu while the University is in session. The important educational Commission from the Mission Boards of America and Great Britain will also be visiting China this fall and winter and I am glad that you are to be there rather than on furlough during the time of their visit.

With kindest regards, I am

Very sincerely yours,

George P. Scott

GTS R

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May 18th, 1921.

Field Board Letter

-22-

Rev. E. W. Burt,  
Acting Secretary Field Board of Managers,  
Shantung Christian University,  
Tsinan, Shantung, China.

My dear Mr. Burt:-

Enclosed is a copy of the Minutes of the Annual Meeting of the North American Joint Board of the Shantung Christian University. Under separate cover there is being sent to you copies for circulation to the individual members of the Field Board of Managers. The minutes are, I believe, largely self-explanatory, but I am commenting briefly upon a few of them - referring to them by their notations in the record:-

1. A. The Board expresses itself as believing that promotional expenses should not be charged solely against undesignated subscriptions, but that amounts designated for property and other capital account could justly bear a due proportion of the expenditure involved in securing them.
2. Please extend to Dr. Neal, on behalf of the North American Joint Board expressions of continued deep sympathy with him in his illness, and of our great joy in learning that his health is greatly improving.
5. The Joint Board believes that the erection of the Administration Building should be proceeded with as soon as possible. In the light of the recent evidences from various sources, the Board believes that it should not suggest to the donor that the money contributed for the Administration Building be used for other purposes, but furthermore feels that it would be wise to take steps to use the money as designated as soon as practicable. We understand that at the present rate of exchange a very useful and presentable building can be erected with this fund, which would be increased presumably by accrued interest.

The Board expressed itself very strongly against the use of any designated monies for other than the purpose specifically designated by the donor, unless there were prior consent that such other use by both the donor and the Mission Board concerned.

6. Several copies of the underlying proposed Property Agreement were sent to the Field some weeks ago. Such replies as have been received from other Mission Boards up to date are in general favorable to the form of the agreement, with the exception of a letter from the legal advisor of a large mission board, which, however, does not cooperate in Shantung University, who stated that he thought the technical legal form of the document could be better arranged.
7. You have doubtless heard of a good deal of criticism abroad in America by travellers returned from China, regarding the alleged too secular nature of the education in our Colleges and Universities. I received a letter from a prominent Clergyman in the West, who stated that at a large

0265

May 18th, 1921

inter-denominational gathering the speaker had singled out Shantung University, and made many serious charges about the un-Christian type of teaching there. I wrote to the gentleman and asked for some particulars to which I might reply, and in general stated my belief in the thorough-going Christian work which was being done at Shantung. However, we must never fail to realize that the Church people in this country are supporting Christian Universities for the development of Christian leaders, and I believe in their minds leaders largely in the Christian and Missionary professions.

Mr. Russell Carter will probably reach the University about the middle of August and will have more than a day or so with you. He is the Treasurer of the Boards for Nanking University and for Ginling College, whose finances are handled, I believe, better than those of any other union institution with which I am acquainted. He will be very happy to advise you in any way that he can, and I know that he will be impressed with the work which Shantung is doing.

9. We regret sincerely that the meeting of the Field Board could not be held while Mr. Sparham was in this city. When the date was changed from April into May, we did not know that Mr. Sparham was planning to be here in April. No representatives of the Canadian and Nashville Boards were to be in New York in April and some were to be here in May, which was the chief reason for postponing the date of the meeting. We understood that the officers of the British Board, which ordinarily come to New York in April, were not coming this year in view of their visit to Peking next Fall.

12. A. This money is from the Woman's Missionary Society in Pittsburgh which used to support Mrs. Charles K. Roys, and is interested in the University through her service there. As soon as the money is received it will be appropriated, probably being reported to the Field by cablegram. Mrs. Roys tells me that she has written to the Field, telling them what the full amount eventually available will probably be. In the cablegram I presume there will be reported only the amount actually received by the Board.

12. B. We hope the Medical School can secure funds for the two residences not yet provided for. The matter of trying to secure money in this country was referred to Mr. Armstrong and me, the one thought being that possibly from the funds for the erection of the Library an amount could be temporarily loaned by the consent of the donors and the Canadian Board, with the approval of Dean McKee. Mr. Armstrong was requested to inquire into this possibility.

Inasmuch as the Northern Presbyterian Board has invested something like \$350,000. Gold in the University, and is just now making available funds for the Nurses' Home, I am somewhat reluctant to urge them to ~~buy~~ residences for their men on the medical staff. I understand that the Northern Presbyterian Board pays ~~rent~~ for houses for those of its staff members for whom it does not own residences. The Presbyterian Board is doing so much more for Shantung than it is for any of its other institutions anywhere in the world that I hesitate to jeopardize their goodwill and generous support by added pressure for increased appropriations.

13. A. The Board simply could not bring itself to consent, without further light, to the transfer of Dr. Adolph from the headship of the Department of Chemistry and Department of pre-medical studies. Two medical men - Col. Bevaire, M.D. and Robert L. Dickinson, M.D. - both high in their profession in this country, and both of whom had visited Tsinan and know of Dr. Adolph's work, very strongly corroborate the opposition of the other members.

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May 16th, 1921.

Various questions regarding Dr. Adolph's qualifications for the suggested office were mentioned in passing, but the only factor discussed by the Board was his indispensable value to the Department of Chemistry and to the pre-medical work. Professor Monroe feels so strongly in the matter that he asked permission to write Dr. Adolph personally in the matter. Dr. T. H. P. Sailer, although not present at the Board meeting, had previously written to Dr. Adolph trying to persuade him not to take the Deanship. It would have warmed Dr. Adolph's heart to have heard the Board's favorable opinion of his work in his present capacity.

On May 12th I sent you a code cablegram, which translates as follows:-

"Chemistry is of the utmost importance. Should advise you to reconsider Dean."

I have written to Dr. Adolph frankly regarding the situation, trying to transmit to him clearly the Board's point of view. The Board feels that Dr. Adolph could not successfully occupy two positions, and that it would be easier to find a Dean than to replace him in his present work. The Executive Committee will be ready to act quickly upon any recommendation which the Field Board may submit. This situation is explained a little more in detail in my letter of May 17th to Dr. Adolph, which I quote in full as follows:-

"Professor Paul Monroe, Chairman of the North American Joint Board of Shantung University and Director of Education at Teachers College, may have written you before this apprising you of the careful consideration which the Board gave at its meeting last week to the question of asking you to undertake the Deanship of the School of Arts and Science at the University. As Secretary, I stated in a brief word the situation. The only question to which the Board gave any consideration was that of the irretrievable loss which the Department of Chemistry and the Department of pre-medical studies would sustain. The two physicians on the Board, David Bovaird, M. D. and Robert L. Dickinson M.D., both, as you may know, famous men in their fields and both of whom have visited Tsinan, simply could not acquiesce in your transfer. Dr. Monroe and others who have at heart the educational problem as a whole, were just as emphatic in feeling that a Deanship would be so distracting with its multitude of duties that the Chemistry Department would suffer severely. Dr. Monroe asked permission to write to you personally. Dr. Sailer, a corresponding member of the Board, was not at the meeting but told me two or three days before the meeting that of his own accord he had written to you stating that he thought it would be quite unwise for you to think of combining these two positions. With the medical work vital to the University and Chemistry fast becoming one of the outstanding factors in the life of the world, the Board could not view with equanimity losing you from that work. While it appreciates the importance of a Deanship and knows that you would be very able in that capacity, it believes that a satisfactory Dean can be secured without making the sacrifice which would be involved in asking you to serve in that capacity.

Dr. Brown drafted a minute which expressed the Board's high esteem of you and the indispensable service which you are rendering and referred the question back to the full meeting of the Field Board, which I understand comes in June or July, for further recommendation. The minute was unanimously adopted and as soon as the Minutes of the meeting are stencilled a full set will be sent to you.

May 18th, 1921.

"I had written Mr. Burt some weeks ago that different questions would be up at the meeting of the Joint Board on May 11th and that I would cable to him the action of the Joint Board. Therefore, on May 12th I dispatched a code cablegram which in translation reads as follows:-

'Chemistry -- is of the utmost importance -- should advise you to reconsider -- dean -- Joint Board.'

It would have given you tremendous encouragement to have known with what high regard and warm sympathy the Board considers you and your services for the institution and when Colonel Devaird and Dr. Dickinson, President of the American Gynecological Society, both of whom had visited the University, emphatically declined to consider your transfer from your present work the issue was practically decided. Mr. Henry J. Cochran, Vice-president of the Bankers Trust Company, and brother of Dr. Samuel Cochran, naturally did not wish to see the pre-medical work of the Institution weakened.

This tries to give you a frank and fair expression of the Board's consideration of the proposal of the Administrative Committee of the Field Board of Managers. I, of course, do not know how it will strike you, but personally I feel that you have had no particular zeal for the suggestion for the Deanship, but that as a loyal member of the staff you were willing to be of service in the task to which you might be assigned. What the recommendation of the Field Board may be, of course, we cannot predict.

Dr. Monroe has been delayed through a surgical operation on his arm and will not reach China until some time in September, and will stay there through the fall and early winter so he will have ample opportunity of conferring with you in Tsinan-fu while the University is in session. The important Educational Commission from the Mission Boards of America and Great Britain will also be visiting China this fall and winter and I am glad that you are to be there rather than on furlough during the time of their visit."

Thank you for your letter to me of April 1st, 1921. Matters regarding Dr. Adolph and the redemption of the China Medical Board houses on the Medical College campus are dealt with above, including the suggestion regarding a loan from the funds for the Administration Building. The question of government reaction and registration can be taken up fully when Dr. Monroe, Dr. Sailer and the officers of the British Joint Board are in China.

Dr. William M. Schultz: Under date of May 10th Dr. Schultz wrote, in reply to letters from me - two paragraphs in his letter being as follows:-

"I note that the Field Board refuses to consider me one of the regular Presbyterian quota and that the Executive Council of the Presbyterian Board considers itself automatically precluded from doing anything in the matter if I am not of that quota, and that the result at present is that our request to be returned to the medical work in Tsinan is denied. I cannot help feeling and hoping that these two positions are less antagonistic than they seem to be and that the two bodies involved can seek and find an accommodation. The state of my health is such that I realize that I am not in a strong position to be urgent in the matter, however.

I may say in general, as I wrote you on November 19th, that even if the Tsinan project had proven feasible at this time or if an opening should occur there or elsewhere later, the only arrangement that I can think of as being permanently satisfactory to us is that we should go out feeling that we were under the aegis of the Presbyterian Board and that our status, ultimately at least, was to be just like that of any missionary family commissioned by it -- with the exceptional proviso that if I am

May 18th, 1921.

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"unable to earn my full salary on account of inadequate health I would receive a proportionally reduced salary."

Dr. Reginald Atwater is, I understand, to go to China under the Yale Mission at Changsha, probably arriving on the field this autumn.

APPROPRIATIONS: The Northern Presbyterian Board at its latest meeting approved appropriations for Shantung Christian University as of March 31st, 1921 (the closing of the Board's fiscal year) as follows:-

1. For the support of Miss Margaret Wilson.....\$775. Gold
2. On account of loss in exchange from the China Medical Board account, Rockefeller Foundation,.....\$7,908.60 Gold.

In addition, I believe \$4,000. Gold in interest money has been made available by the Presbyterian Board.

I inquired of the Shady-side Church, Pittsburgh, regarding the \$1,000. which Mr. Cassat hoped might be made available, and learned that money would be available from that Church for Shantung University only if the Board of Foreign Missions wished to subtract it from the regular remittance which the Church had made to the Board for the current operations of last year. The Church had evidently not raised anything additional for the University, nor in making a remittance did it designate anything for the institution.

The Constitution of the Field Board of Managers will doubtless be put in final shape at its Board meeting this summer for presentation and approval by the two joint Boards.

Copies of this letter are being sent by us to the chairman of the Field Board, the Treasurer of the University, and the Secretary of the British Joint Board. The original is on Presbyterian letter-head as the Shantung stationery is too heavy to permit of many carbons.

With earnest prayer for the full success of all of the work of the University, I am

Sincerely yours,

Secretary and Treasurer of the North American Joint Board  
of the Shantung Christian University.

GTS/J

Copy of this letter sent to  
Paul G. Cassat, Treas.  
Dr. R. Fletcher Moorhead.  
Rev. C. H. Sparham.

0269

*Alfred Gandier*

Shantung Christian University

TSINAN, SHANTUNG PROVINCE  
CHINA

*re. election Dr. Balme*

FILING DEPT.

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JUN 15 1921

456 FIFTH AVENUE  
SECRETARIES

June 8th, 1921.

To the North American Joint Board of the Shantung Christian University,

Dear Friends:-

There has just arrived from China a code cablegram, which in translation reads as follows:-

"Scott:-

Faculty and Reference Committee Recommend Designation of Balme President of the University. Is this approved of by Shantung Christian University Advisory Committee. Sparham."

The cablegram is addressed to me as Secretary of the North American Joint Board, and is signed by Mr. Sparham, Chairman of the Field Board of Managers of the University. The "Advisory Committee" doubtless refers to the North American Joint Board," for which there is no special code word.

Dr. Balme, as you know, is the highly regarded and very efficient Dean of the School of Medicine of the University and I am inclined to believe the outstanding man in Medical Education in China. He has been the one commonly thought of as the natural successor to President Neal, although of course the hope of all has been that Dr. Neal would have remained in good health and served the Institution for a number of years longer. Dr. Balme is a Britisher, a member I understand, of the Church of England, but supported on the staff of the Institution by the English Baptist Missionary Society. I believe you all know him personally, and therefore need not be told of his high qualification to the post for which he is nominated. He is well acquainted in America, having visited here on several occasions and presented the cause of Christian Missions in general and Shantung University in particular with great force and acceptability, both on the public platform and private conference. If he becomes the President of the University, there are several other men on the staff of the Medical School, any one of whom would make a good Dean of that Department; in fact, I believe there are three men on the staff who were formerly Deans of the Union Medical Schools in Nanking, Hankow and Peking, which merged with the Shantung Medical School.

In view of the impossibility of calling the members of the Board from distant places to consider a question even of this importance, I am venturing to ask for your vote by mail. Word should be cabled to the Field to reach there prior to the annual meeting of the Field Board of Managers. This vote by letter can be confirmed at a meeting of the Joint Board later. Please indicate your vote and/or opinion on the bottom of this sheet, and return it to me at your earliest convenience. I am enclosing a duplicate for you to retain in your files.

Sincerely yours,

*George P. Scott*  
Secretary.

On the question of electing Harold Balme M.D. as President of Shantung University,  
I hereby Vote *Yes*

Signed *Alfred Gandier*

0270

June 23rd, 1921.

Field Board Letter

J-100a

Mr. Scott

Rev. C. G. Sparham, Chairman,  
Rev. E. W. Burt, Acting Secretary,  
Field Board of Managers,  
Shantung Christian University,  
Tsinan, China.

Gentlemen:-

We have received Mr. Burt's letters of April 9th and May 19th respectively, which are entirely concerned with a proposal that Professor Adolph become Dean of the School of Arts and Sciences. You will have received before this my Field Board letter No. J-99 of May 16th, 1921, which fully explains the situation and interprets my cablegram to Mr. Burt-

"Chemistry is of the utmost importance. Should advise you to reconsider Dean. Joint Board."

which cablegram naturally confused Mr. Burt as he had previously received a cablegram of acceptance from Dr. Adolph. It is of course unfortunate that Dr. Adolph received the impression that the invitation of the Field Board of Managers was final. In response to my letter of May 17th to Dr. Adolph he wrote me in a most generous spirit, intimating that he was not at all displeased at not having to look forward to this additional administrative work upon his return to Tsinan. He and Mrs. Adolph will doubtless be sailing about October 1st.

We also received on June 7th Mr. Sparham's cablegram reading:-

"Scott Faculty and Reference Committee recommend designation of President of University Balm. Is this approved of by Shantung Christian University Advisory Committee."

We at once addressed the members of the North American Joint Board, asking for their vote on this important question; copies of my letter being sent to Mr. Sparham for his information. A cordial affirmative vote has been registered, the only demurrer of any kind being that "The Medical School and Hospital will miss him grievously." The North American Joint Board has the highest regard for Dr. Balm and fully appreciates his fine qualifications for the Presidency of the University. If the Field Board of Managers elects him to this important post, you may consider the present vote of the individual members of the North American Joint Board as the practical concurrence of this Board, although naturally this vote will have to be confirmed and made a part of the permanent records at a regular Board meeting.

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June 23rd, 1921.

Funds for the Medical Residence at present occupied by Dr. Cochran and his family are not available, ~~we~~ <sup>we</sup> are doing what we can to endeavor to secure them. We have approached the Sage Legacy Committee and the Presbyterian Women's Board, but have not as yet received any reply, nor have I heard from Mr. Armstrong, who was to take up with the Winnipeg Church the question of making an advance from the Library fund as a temporary loan for medical residences. Letters have reached the Presbyterian Board on this matter from Dr. J. Walter Lowrie, enclosing a letter to him from Dr. Samuel Cochran, and from Messrs. Thompson and Abbott of the Field Board of Managers. The Presbyterian Board would naturally like to own residences for all of its missionaries on the staff, and of course would now do so if some of its large undesignated property contributions of six years ago had been used for this primary Property object. The Presbyterian Board understands that it is paying rent to the University for any residences occupied by Presbyterian missionaries, which were not erected by Presbyterian funds. If the Presbyterian Board is not paying such rent it should be requested to do so. If funds are secured for the purchase of the Cochran residence, advice to this effect will be immediately cabled to the Field.

We note with surprise that without authorization from the donors of the funds, or from the responsible Trustees of the Property Funds, a loan has been made from Property Funds to advance money to the Medical School to reimburse the C. M. B. Since doing this the Field has received instructions from the North American Joint Board that such advances should not be made from designated funds, for which it or its constituent Mission Boards are responsible, without special approving action by the North American Joint Board and/or the Mission Board concerned. Therefore, by this time we presume that the loan has been returned to the Property Fund and that the Medical School has made other provision to meet its financial obligations, which it presumably on its own authority contracted for several years ago. To maintain the financial good will and confidence of the home Boards, at least in North America, the Field authorities will wish to handle designated funds entrusted to them with the most scrupulous adherence to authorization for expenditure, and will not undertake financial obligations which involve the home boards, or affect funds for which the home Boards are responsible, except according to the expressed stipulations of appropriations, or later modifying actions by the Trustees. Please do not allow Shantung University to be enticed into financial methods which are for the moment pleasant, but later grievous, as is now being sadly discovered by two or three institutions which might be named.

Appropriation for Nurses Home: On June 6th, 1921 the Northern Presbyterian Board took the following action, appropriating funds for the erection of a Nurses Home in connection with the Medical School and Hospital:-

"An appropriation of \$11,700. Gold was made toward the building of a Nurses home in connection with the Shantung Christian University, at the Tainanfu Station, of the Shantung Mission; this sum being a special gift for this purpose in memory of Caroline B. Davis from the Auxiliary of the First Church of Pittsburgh, through the Woman's Board of Foreign Missions."

The cablegram reporting this appropriation was delayed in transmission as I had understood that another office intended reporting the gift to the Field by wire. On June 17th the Presbyterian Fiscal Agent in Shanghai was notified that \$11,700. Gold was available for the Nurses Home. There seems to be no code word in the Missions' code for "Shantung Christian University" so a word was composed which translates "At University of Tainanfu." The calendar of the First Church of Pittsburgh of April 24th, 1921 announces this gift of the Woman's Foreign Missionary Society of that Church and states "This Nurses' Home will contain a tablet in memory of Miss Davis," who left the legacy. I understand the legacy was for \$10,000. and that the additional \$1,700. is from personal gifts, and possibly also from accrued interest. This money was originally designated for a Woman's Hospital in Hunan, which could not be built during the war. At the request of the donors the appropriation was

Field Board Letter  
J-100.

Rev. C. C. Sparham, Chairman,  
Rev. E. W. Burt, Acting Secretary.

June 23d, 1921.

cancelled and the money returned to the Woman's Society, which has now made it available for the Nurses' Home at Shantung University.

Possible Teacher of Preventive Medicine: Dr. R. M. Atwater was appointed, and later resigned, and his resignation accepted, as you know. From Dr. Henry R. O'Brien of the Bureau of Mines, Experiment Station, Pittsburgh, Pa. I received two days ago the following letter:-

"At the suggestion of Dr. R. M. Atwater, I am writing you for information concerning a possible opening in hygiene in the Medical College at Tainan, China.

I have been a student volunteer for some years, and took my work in medicine with a view to work in sanitation. I have an A.B. from Washburn College, an M. A. in Chemistry from the University of Kansas, and my M. D. from the University of Michigan, in March, 1919. Following that I had sixteen months of general internship in New York, including three at the Immigration Hospital on Ellis Island. I am 29, single, and in good health. In public health experience I have served one summer with the Kansas State Board of Health, and three with the U.S. Public Health Service, in Rural Sanitation; and since last July I have been with the U.S. Public Health Service, detailed over to the Bureau of Mines.

I am a Congregationalist, and have had some correspondence with the American Board relative to going out for hospital work in China. However, my main interest is in preventive medicine, and I should like to learn of any possibility of work in this line. I have had conferences with Dr. White, and Dr. Reed; and they quite properly that it a breach of courtesy to a sister Board to proceed definitely with me until the American Board should release me entirely.

But I understand that the Medical School is an interdenominational enterprise. I should therefore appreciate any information you can give me as to any position, and the school itself."

In my reply to Dr. O'Brien I wrote in part as follows:-

"In view of the re-adjustments which have recently been taking place in Shantung Medical School I do not know whether the Department of Preventive Medicine is one which is considered urgently in need of a head at this time or not. However, I shall be glad to inquire in my next letter to the Field; or, if it is thought desirable, I could send a cablegram, should you - with the consent of the American Board - desire to be considered for such a position, and your qualifications would seem to be satisfactory at the home end."

The Congregational Board does not cooperate in Shantung University, and the University would not wish to proceed with consideration of your case unless the congregational board would desire us to do so. I am sending their Candidate Department a copy of this my letter to you in order that they may know that you have this matter under advisement. If the American Board releases you and gives you a strong recommendation for the important teaching position in mind, I would be inclined to recommend that a cablegram be sent to the Field of your availability for this work."

Copy of this my letter to you is being sent to Dr. Moorshead, and I will ask Dr. Moorshead to confer with Dr. Balme regarding Dr. O'Brien.

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Field Board Letter  
J-100.

Rev. C. G. Sparham, Chairman,  
Rev. E. W. Burt, Acting Secretary.

June 23rd, 1921

With this letter I am sending to Mr. Burt a recent clipping from the New York "Times," giving the names of the China Medical Board Trustees and friends who will be present at the dedication of the Peking Medical College Buildings in September. I trust that a large number of them will visit Tsinanfu.

Trusting that the Institution is constantly striking its roots deeper and deeper into China's life, and that the July meeting of the Field Board will have been in every way imminently satisfactory, I am

Sincerely yours.

ETS/d

Copy for Dr. H. Fletcher Moorhead.  
Copy for Paul C. Cassat, Treasurer.

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June 23rd, 1921.

Dr. R. Fletcher Moorshead,  
19, Furnival Street,  
Holborn, London E.C.4, England.

Dear Dr. Moorshead:-

Enclosed is a copy of letter which I am writing to the Field Board of Managers. I believe that nothing in it calls for additional comment to you. The attached copy of letter which I sent to the members of the North American Joint Board on the question of Dr. Balme's nomination for the Presidency will indicate to you my personal, and I am sure the general, point of view on his high qualifications for this office.

If Dr. Balme should be elected President before he leaves England it might be well under these circumstances for him to return to China by way of America to renew his contacts here.

Will you be good enough to speak to Dr. Balme regarding Dr. O'Brien, to whom reference is made in the letter? Dr. Balme may wish to send me some word regarding Dr. O'Brien.

Will you also be good enough to ask Dr. Balme if he desires any of the cuts which were used for illustrating the Shantung pamphlets? I wrote to him regarding this on April 21st, but have not heard from him. Mr. Cassat asked me to send to him in Tsinanfu at the earliest possible the cuts which Dr. Balme does not want.

In my letter to the Field Board I trust I am not too severe regarding the deflection of designated funds, but the North American Joint Board feels strongly that designated funds should not be used for other objects without the expressed consent of the donor and/or Trustees.

With warmest regards to Mrs. Moorshead, Dr. Balme and yourself, I am

Very sincerely yours,

GTS/J

Enclosures.

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June 25, 1921.

Mr. R. Fletcher Moorshead,  
19, Furnival Street,  
Holborn, London, E.C.4,  
England.

Dear Dr. Moorshead:-

We are in receipt of your cable reading-

"Field Board Suggests Nomination Balme President  
University. Please ascertain as soon as possible  
and telegraph attitude America Joint Board. British  
Board meeting arranged for July 1st this year.  
Moorshead."

We have cabled you as follows:-

"Balmeawlel Ydavcajful Nicopscott,"  
Translation:  
"Balme Approved Unanimously. Have advised Mission.  
Scott."

Yours very sincerely,

GTS/MJ

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Extra

Field Board Letter  
J-102

August 12, 1921

Rev. E. W. Burt  
Acting Secretary Field Board Managers  
Shantung Christian University  
Tsinan-fu, Shantung, China

My dear Mr. Burt:

I have a number of items to report to you on behalf of the North American Joint Board and if it is halitot in Shantung as it is in New York, you will wish to have no report than very briefly.

1. Additional Appropriation for Nurses' Home. The Executive Council of the Presbyterian Board, acting on behalf of the Board, on July 12, 1921, took the following action:

"An appropriation of \$1500. gold was made toward the building of a Nurses' Home in connection with the Shantung Christian University at the Tsinan-fu Station of the Shantung Mission, this sum completing a special gift for this purpose in memory of Caroline B. Davis from the Auxiliary of the First Church of Pittsburgh, through the Woman's Board of Foreign Missions."

2. Application to China Medical Board. On August 4th I received the Senate's request through Mr. Cassat that I make formal application to the China Medical Board of the Rockefeller Foundation for a grant of Max. \$25,000. for the Medical School of the University for the year beginning July 1, 1921. I immediately addressed the China Medical Board through its Chairman and its Secretary, Dr. Vincent and Mr. Edwards, and on August 8th the Executive Committee of that Board took action granting the request in full, specifying \$25,000. Maxium toward the general budget and \$3,000 Maxium toward additional clerical help. The letter from the C.M.B. reporting this grant is as follows:

"I am happy to inform you that at a meeting of the Executive Committee of the China Medical Board of August 8th, the following resolution was adopted:

RESOLVED that the sum of Nineteen thousand dollars (\$19,000) be, and it is hereby, appropriated, of which so much as may be necessary shall be used to purchase Thirty-three thousand Maxium dollars (Max. 25,000) for the Shantung Christian University Medical School toward its budget for the fiscal year ending June 30, 1922, on the following conditions:

1. That Max. 20,000 is to be credited to the general budget of the Medical School and Hospital on its present basis.
2. That Max. 3,000 is for additional clerical assistance."

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August 12, 1921

The C.M.B. remittances will probably continue to be made through the Presbyterian Board and it will I imagine be best to have official appropriation made by the Presbyterian Board as heretofore inasmuch as the North American Joint Board does not keep its own financial accounts.

3. The Presidency of the University. Since my previous letter to the Field Board we have received Mr. Spahan's letter of June 7th covering the Field Board's obliqueness regarding Dr. Balme. I have already written you of the unanimous and cordial approval of the North American Joint Board on the proposal of Dr. Balme for the Presidency. There is naturally great reluctance in transferring a man of such eminent ability in the medical profession to administrative duties, but the presidency of the Institution is recognized to be a matter of supreme and urgent importance. We have not as yet received word as to action taken by the Field Board at its Annual Meeting in June or July. Please be assured that everyone recognized Dr. Balme's eminent fitness for the presidency.

4. Medical School Residence. On the matter of the Presbyterian Board supplying funds for the residence occupied by Dr. Cochran we received clear, vigorous letters from Mr. Paul Abbott and Mr. T. H. Thompson and from Dr. J. Walter Lewis who enclosed a copy of an explanatory letter which Dr. Cochran had written to him. We have endeavored through the Executive Council and through the Woman's Board, especially the Sage Legacy Committee of the latter, to secure the funds needed for the purchase of the residence occupied by Dr. Cochran, but the replies while very sympathetic, have so far been unfavorable.

We are pleased to learn that the Southern Presbyterian Board made \$5,000. available for the residence occupied by Dr. Shields, and we are informed that the Canadian Presbyterian Church has authorized its Home Mission to erect a residence at Tsinan though I do not know whether this will affect the loan on account of medical residences.

The letter from the Southern Presbyterian Board to me reporting its action regarding the residence contains the following paragraph:

"Paragraph B. Under Item 12 of the annual meeting Minutes (of the N.A. Joint Board) provides that no transfer from any capital fund should be made without approving action of the home Board concerned. Do you not think there should be such a provision relating to all funds so that a case of this kind could not occur? So far as I can find, our Committee did not authorize our Mission to enter into an agreement to use the China Medical Fund."

5. Man for Preventive Medicine. I wrote you regarding Dr. Henry R. O'Brien as a possible man for the Department of Hygiene and Preventive Medicine. I learn from the Minutes of the British Joint Board and from Dr. Balme that they had previously been in touch with Dr. G. T. Maitland in England who would seem to be highly qualified for such a Department. From the Minutes of the British Joint Board of July 1, 1921, I would assume that Dr. Maitland is available and that the Board is seeking to insure itself of his support before he is definitely commissioned.

6. Theological School. We are happy to learn that the Presbyterian Shantung Mission has voted to continue to retain its connection with the Theological School of the University and to continue to support the same in faculty and finances. I wish that the Mission had one or two strong men, acceptable to the University, who could immediately take up work in the Theological Department.

August 12, 1921

**T. Finckh.** We are happy to be informed in a letter just received from Treasurer Cassat that the Institution has closed the books for the year "without any deficit on any school or department." For this extremely gratifying condition we understand that Dr. Neal is largely responsible through the very definite and strong stand in the early months of his regime that the Institution must operate as a going and solvent concern. How institutions can hope to function for long on any other basis has always mystified me and invariably leads to lack of confidence and loss of interest on the part of friends and supporters at the home base. For the sake of the University we hope that its present and future authorities on the field will see that its business and financial affairs continue in their present satisfactory and encouraging condition.

The Financial Statement for the past year and the Budgets for the new year accompanied Mr. Cassat's letter and will be presented to the North American Joint Board at the earliest opportunity. I believe that the Board will thoroughly approve of the <sup>idea of</sup> primary and secondary budgets. I assume that the Institution expects to operate on the primary budget and that when any additional recurrent grant is made for a current item in the supplementary current budget that this item is to be automatically transferred to the primary budget. May the receipts in the primary budget increase and may the Institution never fail to finance itself within their limits!

As a result of Mr. Cassat's campaign two checks have recently been received, namely, \$250. gold from Mr. F. H. Peters of St. Louis and \$50. gold from the Women's Missionary Society of the First Presbyterian Church, Atlantic City, New Jersey. I assume that the former applies to general or promotion account and that the latter applies toward Miss Wilson's support. Toward Miss Wilson's support we are expecting an additional \$100. from Mr. Henry Wiederhold of Atlantic City. The amount for the two checks already received will be made available as soon as possible. If the Field Board fully appreciated the difficult financial situation in the States it would understand fully why promotional campaigns now meet with so little success and would indeed be happy to know that Mr. Cassat met with a relatively large measure of result from his energetic, intelligent, and painstaking efforts.

It is a great pleasure to know that the Shantung Provincial Assembly has paid in cash \$5,000. for the Institution, presumably toward the Medical School.

**Dr. Neal.** Dr. Neal's many friends rejoice in the marked and continued improvement in his health. He writes that he hopes to devote himself to work in connection with the work of the Publication Committee of the Medical Missionary Association and we rejoice that the cause of Christian medicine is still to have the invaluable benefit of his eminent services.

**S. Half-toned Cuts.** A number of half-toned cuts of the University were prepared by Mr. Luce and more recently by Mr. Cassat. We have received from Dr. Balme a list of these cuts or blocks which he thought might be used further in publicity work in Britain or the States, with the intimation that they might be held in New York. The remainder of the blocks we will be sending forward as soon as possible to the University.

**Rockefeller Party.** The Rockefeller party is sailing on the "Empress of Asia" August 18th. I believe Dr. Paul Monroe, Chairman of our North American Joint Board, is also Chairman of the Board of Trustees of the Peking Union Medical

To Rev. E. W. Burt

-4-

August 12, 1921

College. We hope that a goodly number of members of the party will visit Tsing-fu. Please make sure that Mr. and Mrs. James M. Speers (Mr. Speers is Vice-president of the Presbyterian Board) stop at Tsing on their way south from Peking. I urged this upon Mr. Speers and I think that he is planning to visit the Institution but I notice on his itinerary which his secretary sent me that Tsing-fu is not mentioned.

With kind regards to all and with best wishes for the Institution,

I am

Sincerely yours,

Secretary North American Joint Board.

GTS R

P.S. August 15, 1921.

We received today the Minutes (undated) of the Field Board of Managers' meeting in July, along with your covering letter of July 16th and a short letter from Mr. Spurgeon of July 19th.

We all enthusiastically rejoice in Dr. Balme's election to the presidency and in his acceptance of that important post. May God bless him.

The Minutes present a great many very important items some of which as you intimate will call for careful exploration on the field and study at the home base.

I am sure the North American Joint Board would with the greatest heartiness welcome Dr. Hayes and Mr. Bruce to the work which is proposed for them in connection with the University. If the members of the Board were not now scattered far and wide on vacation, I would take an immediate vote on this matter and cable you. With Dr. Hayes, Mr. Bruce and Dr. Fitch added to the staff the entire personnel would appear to be greatly strengthened.

Congratulations on the first copy of "Occasional Notes". I believe it would be well to include in future issues the names of one or two officers of each of the Joint Board's and of the Field Board so that a reader might know them to address for information or with a contribution.

With kind regards, I am

Sincerely yours,

GTS R

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COPY

August 19, 1921

Rev. C. G. Sparham  
20 Museum Road  
Shanghai, China

My dear Mr. Sparham:

Thank you for your note of July 19th, telling of Dr. Balme's election to the presidency and of his acceptance by cablegram. This reached me just in time to add a postscript to a letter which I was writing to the Field Board of Managers through Mr. Burt with a copy for Mr. Cassat and Dr. Moorshead. It is needless to say that we all greatly rejoice in Dr. Balme's acceptance for as you know we have long thought that he would make an admirable man in this important post. Of equal interest and pleasure to us was the news of the invitation to Dr. Hayes and Dr. Bruce. We earnestly pray that they may see their way clear to accept. I sent a cablegram addressed to both of them through our China Council, reading:

"COUNCIL EXECUTIVE PRESBYTERIAN BOARD FOREIGN MISSION  
U.S.A. CONGRATULATE YOU ON YOUR APPOINTMENT SHANTUNG  
CHRISTIAN UNIVERSITY IF YOU ACCEPT YOU HAVE OUR  
HEARTY APPROVAL"

Our Presbyterian Board will not meet until the middle of September and the North American Joint Board is widely scattered but the sentiment of the Executive Council will be I am sure heartily approved by both these other bodies. I ventured to send this endorsement as I had received an intimation from Mr. Burt that the attitude of the home boards would no doubt largely affect the response to the invitation.

With warmest regards, I am

Very sincerely yours,

Gts R.

Copy Rev. E. W. Burt - Tsinan-fu.  
" Dr. R. Fletcher Moorshead  
" Dr. Harold Balme

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September 2nd, 1921.

Field Board Letter  
J-102.

Rev. E. W. Burt, Acting Secretary,  
Field Board of Managers,  
Shantung Christian University,  
Tainan, China.

My dear Mr. Burt:-

In a postscript to my latest previous letter to you I acknowledged the receipt on August 15th of your letter to me of July 16th covering the Minutes of the Field Board of Managers which you enclosed therewith. The Minutes were not dated, but from your letter I learn that the meeting was held in the week preceding July 16th. I also reported having received Mr. Cassat's letter of July 13th with the very presentable financial statement of the previous year and budgets for the current fiscal year.

It brings deep gratification to know the continued progress which the Institution is registering. The North American Joint Board will be particularly glad to learn of the improved financial management of the current operations of the Institution, with each Department carrying through its work for the year within the funds made available for it.

Dr. Balme has informed us of his acceptance of his very cordial election to the Presidency. We rejoice with the Institution in its new leader and felicitate Dr. Balme upon the wonderful opportunity for useful service which is presented to him.

Dr. Hayes and Dr. Bruce: In your letter you state that the attitude of the Home Boards toward the invitation to Dr. Hayes and to Dr. Bruce to join the University staff would affect the response of these gentlemen, and to express the hope that if we favor the proposal we will make known our feeling to those concerned. The North American Joint Board was, and still is, widely scattered for the summer and the Presbyterian Board of Foreign Missions does not meet until the latter half of September, but the Executive Council of the Presbyterian Board which meets right through the summer was very pleased to learn of the invitation, and on the 18th of August addressed Dr. Hayes and Dr. Bruce by cablegram, c/o Presbyterian China Council in Shanghai, the cable being signed by Dr. Stanley White and myself; the code message in translation was as follows:-

"Executive Council Presbyterian Board Foreign Mission U.S.A. congratulate you on your appointment Shantung Christian University. If you accept you have our hearty approval."

On the same date I wrote at length to Dr. Hayes and to Dr. Bruce in a most cordial and earnest manner, sending a copy of my letter to Dr. Lowrie, and I believe I also wrote concerning the cablegram to Mr. Sparham. At least a month before your letter arrived Mr. Robert E. Speer asked me one day if Dr. Hayes was accepting the Hanking Seminary invitation. I replied that I did not know, but that my guess was that Dr. Hayes and Dr. Bruce would sooner or later join the Theological School at Tainan, which would make the strongest Theological Faculty in China. We pray that God will clearly lead Dr. Bruce and Dr. Hayes to decide aright on this important question. I am sure that the North American Joint Board when it assembles will vote the very

0282

September 2nd, 1921.

heartiest possible concurrence. We understand from correspondence that it is not contemplated again to place heavy executive responsibilities upon either of these gentlemen.

A Middle School in connection with the University is a very interesting proposal and one which you well know has many pros and cons and will of course be studied most thoroughly and will not be established until the Institution has full assurance of large increases in capital funds, current receipts and staff, which it would necessitate.

Women students present another very interesting proposal and one fraught with large possibilities in more than one direction. Would not the Medical and Pre-Medical Departments be the most logical place to take the first steps in this departure? You of course will be following the uncertain course which Peking University and Yenching College are seeking to pursue hand in hand, but probably the developments at Canton Christian College are more in line with what Shantung University desires to consider.

Appropriations. On August 24th, 1921 the following self-explanatory action was taken by the Northern Presbyterian Board:-

"Special appropriations for Shantung Christian University, Tsinan, Shantung, China, were made as follows:-

- (a) \$250. for general expenses, received from F.H. Peters, St. Louis, Mo.
- (b) \$100. for general expenses, received from Miss Isabella Chalfant, Pittsburgh, Pa.
- (c) \$50. toward support of Miss Margaret Wilson, received from Mrs. Euphemia E. Moore, through the Woman's Missionary Society of the First Presbyterian Church, Atlantic City, N.J."

These receipts are all being credited to the field, inasmuch as all expenditures of Mr. Cassat's campaign have been charged out against the field. We have not yet heard from the Church at Mason City, Illinois, in regard to the \$500. which Mr. Cassat reported as promised by the Church. We are informed that Mr. Henry Wiederhold of Atlantic City, N. J. will return to this country the middle of September, and he will undoubtedly send his promised contribution of \$100. toward the support of Miss Wilson.

The date of Dr. Adelph's return has not yet been definitely determined. He evidently figured the fraction of his proportionate furlough with 12 months as a denominator rather than with 14 months as a denominator and thus miscalculated the length of his furlough. However, as he is furloughed as a Presbyterian missionary and not as a member of the University staff, the question is left for the return of Dr. Brown, the Secretary for the Shantung Mission. Dr. Adelph has planned for work during September and October in the interests of the University, but he writes to me, in a letter received this morning, - "We shall be pleased to accord with whatever interpretation Dr. Brown gives" regarding the time of termination of furlough.

Quotas of Staff Undertaken by Cooperating Mission Boards. May I ask what success the University has had in its effort to have the various cooperating Missions and Boards guarantee to support a fixed quota of missionary teachers on the staff? If I recall rightly, the Northern Presbyterian Board led the way in responding favorably to the Univer-

September 2nd, 1921.

city's request, in the expectation that other Boards would also make favorable response. I presume that the Northern Presbyterian Board would not wish to stand out alone as the only cooperating agency which made such guarantees, partly because such a stand might be interpreted unfavorably in comparison with sister Boards which could not see their way clear to meeting the request.

A set of lantern slides reached me this week from Mr. Lloyd S. Huland, who I believe had borrowed and was now returning a set which Mr. Cassat had made last year for his promotional work. They will be held here, either in my office or in the Presbyterian Board's Stereoptical Bureau for use by anyone that desires them. I have told Dr. Shields about them, thinking that he might wish to use them.

The half-tone cuts will go forward to you shortly. A few are being held for Dr. Balme, at his request.

We have heard indirectly of Dr. and Mrs. Heimbürger and of the Misses Dinkelacker. We have sent a quantity of University literature to Dr. Shields and we will also send some to Dr. Heimbürger for use in St. Louis.

With kindest regards, and praying for a year of fine progress in the University's work for the Kingdom of Christ, I am

Yours very sincerely,

Secretary North American Joint Board of  
Shantung Christian University.

GTS/J

Carbon copy to Dr. R. Fletcher Moorshead, 19 Furnival St., Holborn, London, E.C.4, England  
" " " Mr. Paul C. Cassat, Shantung Christian University, Tsinan, China.  
" " " Rev. C. G. Sparham, 20 Museum Road, Shanghai, China.

0284

September 2nd, 1921.

Harold Balme, M.D.,  
19 Furnival Street, Holborn,  
London, E.C. 4, England.

My dear Dr. Balme:-

Thank you for your note of August 11th. I regret that you have received no reply to your letter of April 13th. One of my Secretaries inadvertently addressed you at Tainan.

It is very good to know that you have accepted the Presidency and I know that God will guide and bless you in this responsibility, giving you the wisdom and the strength necessary for the important task which he calls you to perform. You can count on the most loyal cooperation from us in America as you forward the interest of the Kingdom of Christ through the instrumentality of the University. We do not need any assurance of your earnest desire to do what-ever will lie in your power to promote the closest Anglo-American cooperation and to seek to harmonize the various factors into a strong unit of efficiency for Christian service.

Enclosed is a copy for Dr. Moorshead of a letter which I am just writing to the Field Board of Managers through its Secretary, Mr. Burt. I assume that I should continue to address him until you return to China.

I think of no other items which will be of general interest to you, with the possible exception that you may not have heard of the death of Bishop Lewis of the Methodist Mission, of which Dr. Shields informed me. I am asking Dr. Shields to communicate with the Methodist Board regarding cooperation in the Medical School.

With kindest regards, I am

Very sincerely yours,

GTS/J

Enclosure.

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RECD. SCOTT

SEP 13 1921

Ans'd.

*W. M. Day*

FILING DEPT.

SEP 24 1921

SECRETARIES

September 12th, 1921.

*O.K.*

Rev. Geo. T. Scott,  
Building.

My dear Mr. Scott:-

Thank you for your memorandum of the items in the Shantung University Account. The \$4,000.00 item credited for interest March 31st, 1921, should not be appropriated but credited out on the Mission Statement, and Mr. Hogel will see that this is done.

*NR*

The \$1,000.00 item from the Sand Oil and Gas Company should be appropriated. We notice that last year the appropriation was made as from C.N. Payne, and no doubt this \$1,000.00 should be appropriated also as from C.N. Payne. If it is in order will you kindly have the appropriation made the next meeting of the Board.

*2JB*

*9/19*

Sincerely,  
DWIGHT H. DAY Treasurer

By W.M.T.

*W.M.T.*

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P.S.- The above amounts are in the Shantung Christian University Arts College Account. There is standing also in the Promotion Account a little credit balance of \$36.99. This is made up of a credit of \$50.00 reversing a charge which was made to this Account and several small charges of \$13.01, the difference making up the credit balance of \$36.99. This should not be appropriated and Mr. Otto will transfer this credit to the field on the Mission Statement unless there is some reason why it should remain in the Account.

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*F.B. 9/22*

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September 22nd, 1921.

Field Board Letter  
J-103.

Rev. E. W. Burt, Acting Secretary,  
Field Board of Managers,  
Shantung Christian University,  
Tsinan, China.

My dear Mr. Burt:-

Mr. Cassat, the Treasurer of the University, wrote under date of August 2nd to the effect that Mr. C. E. Myers, Fiscal Agent of the Presbyterian Board in Shanghai, had not received notification of Mrs. Blackstone's gift of \$1,000. for books for the Library, nor \$4,000. Granted by the Presbyterian Board for interest on undrawn balances on the funds for the McCormick Administration Building and the McKelvy Chapel. Where the slip was in reporting this to the Presbyterian Fiscal Agent I do not know, but Mr. Dwight H. Day, Treasurer of the Presbyterian Board, yesterday cabled to the Fiscal Agent in Shanghai as follows:-

"PAEKJEDOCV YZHIVOAGAF"

Translation - "\$5000 American Gold Dollars Arts College  
University at Tsinanfa. Day."

This \$5,000. reported by cablegram includes the \$4,000. interest money on undrawn balances of the old Arts College building funds, plus \$1,000. for the Arts College building fund received from Mr. C. E. Payne through the Big Sand Oil and Gas Company. Please note that this \$1000. reported in the cablegram is not Mrs. Blackstone's \$1,000. for the Library, but is a separate and additional \$1,000. which is made available by the redemption of a bond of the Big Sand Oil and Gas Company. I had not heard of these few bonds before, which were given through Mr. Luce to the University a number of years ago by Mr. C. E. Payne of that Company. I investigated the question of whether all the bonds should not be sold and made available to the Company, but those familiar with the situation believe that it would be much better to allow the Company to redeem the bonds little by little, as they are now doing, rather than try to create a market which does not exist and thus probably lose the interest and good will of Mr. Payne, who controls the Company. If proper notification has not gone to the Field by the Presbyterian Board Treasurer to its Fiscal Agent in Shanghai regarding Mrs. Blackstone's gift of \$1,000., that will be sent forward as early as possible. \* (Later: This went in Mar. 1921 as notice #3882.)

As intimated in an earlier letter, it is obviously proper that the interest on the funds for the Chapel and Administration Building should accrue to these two funds for the erection of these buildings. If, however, the surplus of interest is not needed to complete the buildings contemplated then I would venture to suggest, especially inasmuch as the money is from Presbyterian sources, and as there is great need for Presbyterian residences, and as the Property Committee of the University evidently failed to build a sufficient number of residences for Presbyterians out of the undesignated Property Funds contributed by Presbyterians several years ago, that the University would probably wish to use this interest money, and the \$1,000. undesignated from Mr. Payne, for the construction of another Presbyterian residence. One naturally regrets that a sufficient amount of the large undesignated sum from Presbyterian sources was not used or held for the housing of Missionaries, inasmuch as this is obviously a primary requisite in building a University.

0287

September 22nd, 1921.

Mr. Cassat requested that the notification to Mr. Myers be sent by cablegram if exchange became unfavorable to the gold dollar. As requested, this cablegram was sent and the charge made to the University account.

Speaking of University accounts leads me to inquire what your advice would be on assembling the various University accounts into one account in the New York Treasurer's office? At the present time on the books there are still continued -

1. The Old Arts College Building Fund.
2. The Shantung University Promotion Account.
3. Miss Wilson's support.

My thought would be that these could best be assembled into one united account here in the Board's offices, with notation of particular items for Miss Wilson, which items would be very clear to Mr. Cassat on the Field, and of the now infrequent receipts for the Arts College Building Fund.

Mr. Cassat wrote on August 2nd explaining the method by which money was loaned from the Arts College Building account to the School of Medicine for C.M.B. property redemption. The fact seems to be just about as the North American Joint Board has understood it. Does the University not understand that funds are to be drawn for building construction only if and when needed for expenditure for the construction of the object designated in the gift? There is no question of the scrupulousness of the care of the funds on the part of the University, merely of the propriety of the use of designated funds. Presbyterian Board funds are not to be drawn on the Field, to be placed at interest, or used in any other way except for the purpose designated without special action of the Board permitting such other use of funds.

The Presbyterian Board Treasurer informs me that there is a credit of \$36.99 standing in the Shantung University Promotion account, which credit will be transferred to the Field on the Mission statement. As you know, we are transferring credits and debits to the Field for final adjustments there.

The half-tone cuts have gone forward to the Field by parcels post, full covering letter having been written to Mr. Cassat containing the full list of cuts sent. As indicated on the list, the first twelve are being held here in New York, subject to call by Dr. Balme.

We have written to Mr. Wiederhold in Atlantic City, asking for payment of his pledge of \$100., but have not yet heard from him in reply.

The furlough of Dr. and Mrs. Adolph has been extended with allowance for one month up to September 20th, and without home allowance but with children's allowance from September 20th to the date of sailing early in November. Dr. Adolph came on to New York to confer with Dr. Brown and me regarding this, and, in view of all the circumstances, it seemed to be wise to proceed in this rather regular way, which we understand will meet the approval of the University authorities.

With kindest regards and best wishes for the Winter's work, I am

Yours very sincerely,

GTS/J

Secretary North American Joint Board of  
Shantung Christian University.

Copy to Dr. Moorshead,  
" " Mr. Cassat.

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Field Board Letter  
J-103.

-3-

September 22nd, 1921.

P. S:- We have been awaiting a visit in New York of representatives of the Canadian Presbyterian Board and of the Southern Presbyterian Board in order that we might hold a meeting of the North American Joint Board or of its Executive Committee. The Committee of Reference and Counsel, which ordinarily brings some of these brethren to New York, is in session this week, but no representatives of these two Boards are present for the meeting. I will endeavor, however, to have a meeting of the Executive Committee in the near future.

G.T.S.

GTS/J

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October 3rd, 1921.

Harold Balme, M. D., President,  
Shantung Christian University,  
Tsinan, China. (Mailed to 19, Farnival St., London, E.C.4, Eng.)

Dear Dr. Balme:-

Thank you for your good letter of the 22nd of September, which reaches me this morning. I am just hurrying off a few notes before leaving for a fortnight's sojourn among Middle West Synods, so you will pardon a very brief reply. It is very good to have this direct and clear statement of yours on two or three very important points in University development, and we pray that all of us responsible for the leadership of the Institution may be guided of God in the finding and the doing of His will.

You ask regarding the schedule of Dr. Paul Monroe and of the Educational Commission in China. My Secretary has made inquiries and reports as follows

Professor Monroe will leave China about January 7th for America. Until December 1st he can be reached at Peking Union Medical College, Peking, China. His secretary gave me this information, but states she has no address as yet for Professor Monroe for the month of December.

The Educational Commission: I was informed by Mr. Turner's office that the Schedule or Itinerary of the Committee was not to be given out. On urging that Mr. Scott know, if possible, they stated that Dr. Ernest Burton was the only one who knew what the schedule was. Dr. Burton may be reached c/o China Continuation Committee, 5 Quinsan Gardens, Shanghai, China. The Commission will leave Shanghai about January 1st for America.

Regarding Mr. Douglas M. Beach: I am writing to the American Board, but I believe this is a faint hope. I will also ask the Candidate Department of the Presbyterian Board to follow him up. If he is acceptable to the Presbyterian Shantung Mission I do not see any reason why he should not be supported by the Presbyterian Board as a member of its quota, if the University so requests. When a man is appointed on the Field it is customary to have the request for his appointment, or at least concurrence in his appointment, voted by the Mission where he is to serve. You might, therefore, wish to start the ball rolling through Dr. Charles F. Johnson, if it has not already been so started, for the Executive Committee of the Shantung Mission to request the Presbyterian Board to appoint Mr. Douglas M. Beach to its membership for service in the University. This might not be absolutely necessary in the case of a Union Institution, but would nevertheless I believe be advisable.

With best wishes, I am

Sincerely yours,

GTS/J

0290

2000

October 3rd, 1921.

Rev. William E. Strong, D. D.,  
14 Beacon Street,  
Boston, Mass.

My dear Dr. Strong:-

The following self explanatory paragraph reaches me in a letter from London from Harold Balme, M.D., the recently elected President of Shantung Christian University.

"Offer of Service from Mr. Douglas M. Beach. We have just had an interesting offer of service from Mr. Douglas Beach (a son, I believe, of Prof. Harlan Beach), whose work on phonetics will doubtless be known to you. Mr. Beach is a graduate of Harvard; did four years' excellent work in charge of the North China Union College at Tungchow; was appointed head of the new department of Phonetics and Linguistics by the Peking Government University in 1919, and would be fulfilling that contract now but for the bankruptcy of that Institution. He is very keen on missionary work, and was approached before by Mr. Bruce, who tried to get him for our English Department at Tsinan. He would be a tremendous asset to us there, and the one question is as to how to secure his salary. As an American, it ought to be easier to handle your side than ours. Could you possibly persuade the A.B.C.F.M. (he is a Congregationalist) or Grinnell College to take him over? Or could your own Board do so, seeing that Mr. Beach was brought up a Presbyterian? We ought not to let him slip, if we can by any means arrange his support. I should be very grateful to hear what you would advise. You do not need me to remind you of the great need for such a man on our Arts Schools."

As Secretary of the North American Joint Board of the Shantung Christian University, I write to inquire if the American Board would not wish to cooperate in the University by supporting Mr. Beach on the University staff? If the American Board could not see its way clear to do this, would it have any objection to another Board supporting him in that capacity?

I know nothing of Mr. Beach aside from this quotation above. Would he, in your mind, be a good man for the work outlined and fit in with the work proposed for him at Shantung University? Any other facts or suggestions that you may have regarding him that would help me I will be very happy to receive.

With best wishes, I am

Very sincerely yours,

GTS/S

0291

October 3rd, 1921.

Mr. Paul C. Cassat,  
Shantung Christian University,  
Tsinan, Shantung, China.

My dear Mr. Cassat:-

Two letters from you reached me this morning, one of August 18th regarding Rent for Presbyterian Professors and salary for Dr. Stearns, and the second letter (dated August 20th) regarding appropriation of Mrs. Blackstone's \$1000., which I have handed to the Treasurer's office for reply. I wrote you last week regarding Mrs. Blackstone's \$1,000. giving you the number of the appropriation notice by which it was reported to the Field. You will probably hear directly from the Treasurer's office in reply to your latest letter on this matter, received by me this morning.

The need of residences for Presbyterian staff members at Tsinanfu is apparent. As expressed in a recent letter to the Field Board, it appears to be unfortunate that out of approximately \$150,000. Gold undesignated from Presbyterian sources for property at the University sufficient amount was not retained or used for the housing of the Presbyterian staff members as the housing of missionaries is considered very important by the Presbyterian Board.

It appears to me remarkable that the Property Committee of the Institution over-expended the amounts specifically available for Science Buildings and put a lot of money into paths, roads, etc., and out of the \$300,000. Gold from Presbyterian sources is unable to house more than six Presbyterian missionaries, whereas for many years the Presbyterian Board has supported, and it was understood would continue to support, a larger number of Presbyterian members of the staff. In view of this, do you believe it is solely up to the Presbyterian Board now to provide additional residences for its missionaries?

I thought the Presbyterian Board rented the residence that Dr. Cochran is living in; in fact, the Field advised the Presbyterian Board that if the Board bought the Cochran residence the saving in rent to the Board would more than offset the interest charges on the investment. If the Institution needs rent for Presbyterians, which rent is not now provided, the Presbyterian Board would of course be ready to give just consideration to the University's request for such rent. However, as you know, in our Presbyterian Missions costs of rent come out of Classes IV - X, and will therefore be properly considered as included in the general appropriation for current expenses of the University.

We do not understand why Mr. Myers has no authorization, as you say, to pay Dr. Stearns' salary, inasmuch as Dr. Stearns' salary clearly appears as a separate item in the appropriation of Classes 1 & 2 by the Presbyterian Board for the current fiscal year and is set down for \$695. gold. A copy of the Appropriation sheet for the University was sent to Mr. Myers, I am informed by Dr. Brown's office, along with copies of the Appropriation sheets for the Shantung Mission. Dr. Stearns' salary appears in the estimates from the Field as well as in the appropriation to the Field.

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Mr. Paul C. Cassat

-2-

October 3rd, 1921.

It was fine to have a long interview with Mr. Lair last week, and to hear reports from you all at the University.

I am enclosing copy of a statement which Dr. Boville made while calling at my office this morning.

With kindest regards, I am

Very sincerely yours,

GTS/J

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Mr. Scott

October 19th, 1921.

Harold Balme, M. D.,  
19, Furnival St.,  
London, E.C.4, England.

My dear Dr. Balme:-

You wrote inquiring about Douglas M. Beach as a possible teacher at Shantung Christian University. I took the matter up with the American Board and have Dr. Strong's reply as follows:-

"Replying to your letter of October 3rd, regarding Dr. Balme's suggestion concerning Mr. Douglas M. Beach, I have to say:

- 1st. That the name in question is not Beach, but Beers. He is not therefore the son of Professor Harlan Beach, but is rather the son of Rev. Robert W. Beers, who was a few years ago minister of the Congregational Church in Lawrence, Massachusetts, but who is now the minister of the Union American Church at Peking.
- 2nd. As Dr. Balme says, Mr. Beach rendered term service for us at what is now the Charles E. Jefferson Academy at Tungchow.
- 3rd. I feel it is impossible to persuade the American Board to take him over whether he is Congregational or Presbyterian, concerning which position Dr. Balme seems to vacillate in his thought of him. Unhappily the American Board finds itself so hard put to meet its commitments to Peking and Fukien Universities that it has quite determinedly declined to consider undertaking obligations to another University; this is with all regard and good will for Tsinan.
- 4th. Grinnell College does indeed maintain in partnership with the American Board and through an agreement directly made with this Board a member of the staff at Tsinan. That arrangement was made at the time our agreement was formed with Grinnell in order to make a place for Mr. Cady who wanted to teach Theology. I do not think it is likely that Grinnell would undertake to support a graduate of Harvard University or any other College, when it is pressing itself to the full to provide for its own men.
- 5th. The American Board will certainly have no objection to another Board's securing Mr. Beers' services and supporting him on its missionary staff.
- 6th. Mr. Beers gave, I think, on the whole satisfaction during his service at Tungchow. He grew in the steadiness and strength of his work and

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Harold Balme, M.D.

-2-

October 19th, 1921.

showed himself to have not a little initiative and resourcefulness in developing the line of his work. He was especially interested in the matter of linguistics and I should think would be well qualified for the post under consideration. He is a young man of attractive personality, and one who, I should think, would make a congenial member of a University staff."

My suggestion would be that if the University on the Field feels that Mr. Beers is highly desirable as a member of the staff that he be employed locally, presumably for a short term of years, and tried out before he is made a regular life member of the Faculty. If the Presbyterian Board continues to guarantee a certain quota on the staff and that quota should not be filled there would certainly be no objection as far as I can see to the University employing Mr. Beers with money made available by the Presbyterian Board to fill the vacancy in its quota.

From the accompanying attached letter which I am writing to Mr. Cassat you will see that there is some question in our mind as to the inadvisability of the current checking account which he as Field Treasurer is opening with the Bankers' Trust Company, New York City. I am asking him to tell me the purposes which the Field Board has in mind for such an account and to give me the Field Board's authorization. It seems a long roundabout way to send money out to Shanghai, thence to Tsingmu, back again to Fifth Avenue, New York City, exchanged into Mexican and back again into Gold, but it may be the wise thing to do. Perhaps the Field Board of Managers would like to have the Presbyterian Board in New York make a direct deposit to Mr. Cassat's account at the Bankers' Trust Company.

With kindest regards, I am

Sincerely yours,

Secretary of the North American Joint Board

GTS/J

Enclosure.

Carbon to Rev. E.W. Burt

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CABLE ADDRESS:  
"INCULCATE," NEW YORK  
FOREIGN MISSIONS CODE  
A. B. C. CODE 4th EDITION

THE BOARD OF FOREIGN MISSIONS  
OF THE  
PRESBYTERIAN CHURCH IN THE U. S. A.  
156 FIFTH AVENUE  
NEW YORK

MADISON SQUARE BRANCH  
P. O. BOX NO. 2

OFFICE OF SECRETARY

Field Board Letter  
J-104.

November 9th, 1921.

Rev. E. W. Durb, Acting Secretary,  
Field Board of Managers,  
Shantung Christian University,  
Tsinan, China.

My dear Mr. Durb:-

Enclosed is a copy of the Minutes of the Meeting of the Executive Committee of the North American Joint Board which was held on October 31st, 1921 in this City. Copy of this letter enclosing a copy of the minutes is being sent to each of the following- Rev. G. C. Sparham, Chairman of the Field Board; Mr. Casant, Treasurer of the University; Dr. E. Fletcher Moorhead in London, which latter copy Dr. Balme I understand will see. Thirty copies of the minutes are going under separate cover to your address for use among the Managers and others on the Field.

I will refer briefly to a few of the items in the minutes and then speak of some other matters.

Mr. Adolph writes that he is now convalescing at his home after his operation for appendicitis. The surgeon has as yet declined to indicate when he will be in shape to sail, "but we have all reason to believe that I will be back in Tsinan for the opening of the Spring Semester." It is fortunate that Rev. Adolph is so experienced in the care of invalids.

The Sanitation must now be in fairly final form and ready to submit to the Joint Boards for action.

I believe the representatives in America of the various Union Christian Universities in China are increasingly feeling the need of stronger and more consistent promotional interest and of this being done by cooperative and union methods. Just now Peking University is the only one of these institutions which is promoting a vigorous promotional program in the States. I hope that real progress in this matter can be reported to you before many months.

Regarding Higher Education for Women and a University Middle School, the Board unanimously and vigorously expressed itself that such steps would be inadvisable at the present time, feeling that at least the North American home base is not prepared to undertake additional responsibility in connection with these additions to the University; that the present range of work must be much more thoroughly accomplished before new fields are entered. It will be quite unwise for the Managers to take any definite action in either of these matters which would in any way implicate additional responsibility at this time upon the North American Joint Board.

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In the Minutes of the Field Board of Managers, July 1921 meeting, action is taken on the light and power plant, with the request for \$20,000.00 gold for its installation. The North American Joint Board took no action on this matter, but will have the need in mind in connection with the presentation of the Property requirements of the Institution.

Field Board Minutes of September 22nd - 23rd, 1921. We were very fortunate in having a visit all too brief from Mr. F. E. Hawkins a week ago. I regret that at the time of the meeting of our Executive Committee on Monday, October 24th, I did not know that Mr. Hawkins was in the City and that we were thus deprived of the benefit of his presence. He called the following day and gave us an interesting review of his recent visit at Tsinan. He had a copy with him of the Minutes of the Field Board meeting of September 22nd - 23rd, from which copy we struck off a number of duplicates. I will refer quite informally, unofficially and briefly to a few of the matters mentioned in the minutes.

Hawkins. We regret that Dr. Fitch did not accept the invitation, and we trust that your approach to Mr. Carbet will be successful. I am sure that the North American Joint Board will be disposed toward concurrence in his election.

Shantung. Incorporation under the Regents of the State of New York secures the institution of recognized standing, but it sometimes entails certain requirements and limitations which might not be entirely acceptable to it. Hanking University has just now discovered that Regents did not permit any institution which they chartered to grant honorary degrees. The entire question of instruction, examination and diplomas in a language other than English should I believe also be involved, as well as qualification by capital assets of \$200,000. gold.

Incorporation under the laws of the District of Columbia, like that of Deane University, St. Johns University and Hingham Christian College, would be much simpler and more liberal in its terms and without certain restrictive limitations that might be at least inconvenient. My secretary is planning to make copies of the covering Corporation law of the District of Columbia to send to you as soon as possible. You need not be concerned that the North American Joint Board will thoroughly explore this matter of charter and incorporation before reaching any decision. It will be difficult with an American charter to secure adequate British representation to share the responsibilities and work of the Trustees.

The matter of the transfer of the Rev. John E. Jones to the staff of the Extension Department will be taken up with Dr. Brown, the Secretary for the two Presbyterian Missions involved.

Residences. We have written to Mr. Edward S. Harness in the hope that he might provide \$25,000. Gold for three new residences for Presbyterian Professors at Tsinan inasmuch as the University expended on Harness Hall \$15,000. more than he contributed for this building, and thus the University took \$15,000. of undesignated Presbyterian funds which might otherwise have been used for the construction of Faculty residences. Mr. Dwight H. Day, a warm personal friend of Mr. Harness, enclosed a brief note to Mr. Harness with my letter.

Announcement for the Support of Miss Wilson. The Presbyterian Board at its latest meeting on November 7th took the following self-explanatory action:-

"A special appropriation of \$100. gold was made toward the support of Miss Margaret Wilson of the Treasurer's office, Shantung University, Tsinan, Shantung Mission; this sum having been received for this purpose from

Mr. Henry Wiederhold of Atlantic City, N. J."

The Fund of the Hall Estate. Possibly Mr. Cassat from the Field has followed up directly his approach of a year ago to the Trustees of the Hall Estate. If he has not done so and believes it is wiser for me to follow this up, I shall be glad to do it, if he will outline for me previously the history of the case and his suggestions for the future.

Guaranteed quotas of the University Staff. You will recall that the Board of Managers two years ago requested the major cooperating Mission Boards to assure the University that they would guarantee the support on the University staff of certain fixed "quotas," larger than the minimum requirement. Dr. Moorhead was very hopeful that the Baptist Mission Society would guarantee the support of the quota as much as that which the Presbyterian Board might guarantee, but I now learn that his hope has not proved capable of realization, much to his regret. I consequently feel that one Board should not be expected to stand alone in this matter of guaranteed quotas; which, as you will recognize, is a serious undertaking, the Board thus obligating itself - especially to the unique extent assumed by the Presbyterian Board at Shantung University, where the quota underwritten is more than twice the number underwritten in any other union institution by the Presbyterian Board. In these other institutions other Boards guarantee the support of the same quotas. I am therefore inclined to believe that the Presbyterian Board would not wish to be the sole agency assuming such responsibility in Shantung, although it is possible that it may be willing to assume responsibility for the support of a smaller quota than 13 members of the staff. The Board will of course wish to do everything that it can to keep as large a number on the Faculty as its Shantung Mission recommended, but does not like to be in the "guaranteeing" business and certainly not single-handed.

We are all looking forward with interest to reports from the China Educational Commission, which we trust will give Shantung University an integrally important place in the plan of Higher Educational work by Missions in China.

With every wish for a very successful Winter term, I am

Sincerely yours,

GTS/J

Carbon to Rev. C.G. Sparham, Chairman Field Board of Mgrs.  
Mr. Paul C. Cassat, Treasurer of University.  
Dr. R. Fletcher Moorhead.

extra

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November 9th, 1921.

Dr. R. Fletcher Moershead,  
19, Furnival Street,  
London, E.C., England.

Dear Dr. Moershead:-

The accompanying copy of a letter to Mr. Burt, with the enclosed minutes of the Executive Committee of the North American Joint Board, will largely bring you up to date with what we have been doing on this side of the Atlantic in connection with Shantung University. Will you kindly share the enclosed with Dr. Balme?

Your good letter of August 29th and 30th was clearly in mind at the meeting of our Executive Committee on October 31st. It was a great encouragement to know that Dr. Balme was to have such a proficient secretary and I am sure that Miss Moore will be a great blessing in more ways than one to the work of the Institution.

Thank you for writing so clearly and fully on the items which you mention. I am afraid that my letters seem very curt and brusque, but I do not seem to be able to wedge in between the interruptions of a busy office such pleasant and genial letters as I have had from you.

Today your letter of October 26th arrives, and I have read it and the minutes of the British Joint Board of September 16th with great interest. Please do not take any time in writing to me to apologise for anything. It embarrasses me deeply.

I am quite sympathetic with what you write as to the naturalness of referring to Dr. Balme the invitation extended to Dr. Hayes and Mr. Bruce. I confess that I myself did not realise the propriety of such reference when I despatched, as requested by Mr. Burt, assurance of support from New York City. It seems as though neither of these two gentlemen will be able in the near future to accept the invitation.

You will see what the minutes say, and what I have written, regarding the Woman's Department and the Middle School. These two ventures do not now approve themselves in any way whatever to the North American Joint Board. Of course we will keep an open mind on both these matters, but just at present we are strongly of the opinion that Shantung must do much better work in the Departments which she has already undertaken. To our minds, this is anything but the time for expansion. The best that we can do now is to consolidate our gains and dig in.

My remarks on staff quotas are in no way meant to reflect upon the B.M.S. which is of course quite free to decide in any way that it desires, and ought not to have felt the slightest pressure from the fact that the Presbyterian Board signed up for a guaranteed quota. You are quite right in thinking that I gather from you that the B.M.S. would undertake to support the quota of 15; or, as you may recall mentioning "possibly 12"

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November 9, 1921.

members of the staff. I wonder whether the B. M. S. would be willing to join the Presbyterian Board in guaranteeing the quota of 10 on the staff, the thought being that that is the minimum that our two major Boards would undertake to support, and that we would try to do everything we could, consistent with the recommendations of the Shantung Mission, to support more than 10. I do feel that the University should have definite assurance of a certain number on the the missionary staff on which it can really count, but as I see our difficulty in trying to maintain a staff of 13, I believe that a smaller quota ought to be guaranteed by the Cooperating Board, and I am ready to recommend that the number be reduced, but I would be glad to recommend that the number be kept at a figure of approximately 10, if the B. M. S. felt that it could do likewise.

Do not think that I am trying to coax you into what I have called in the accompanying letter the "guaranteeing" business, but it seems to me only fair for the two major Boards to assure the Institution that they will guarantee to maintain as large a minimum as possible and state that minimum. On the other hand, in a union institution I believe the Boards on the same level of cooperation should undertake the same guarantees.

I can readily believe all the fine things which you have said regarding the able and self-sacrificing advancing of the interests by Dr. Balme, and I thoroughly appreciate the difficulties which you outline as having faced him. In view of the great difficulty of getting increased funds, or funds for any new thing in the homelands now, I am glad that the University has already begun to send its roots down into China's soil for source of nourishment for these local sources I believe are its chief hope of extended and continued support and development.

The question of the charter and incorporation, as reported by Mr. Hawkins, was very much of a surprise and the sort of surprise I do not like to receive for the American Boards interested in Shantung University are now handling about all of the incorporated institutions that we are physically capable of caring for. If the British Boards could only send over two or three representative and responsible Secretaries to live over here and help in the executive management of these institutions, we would welcome them with open arms. Cannot you yourself be given an assignment to America, with offices in New York City for executive relationship to all sorts of British cooperative enterprises? If we send a member of the International Missionary Council to London, then Britain ought to send a representative of four union Missionary Institutions to New York. I never thought of this idea before thirty seconds ago, but it now appears to me to be an inspiration.

If the Institution is chartered in America, how could we secure adequate British representative at Board meetings and for the other administrative and promotional home-base work of the Institution? I am afraid that Britain might feel less responsibility for the University if she had less intimate relationship with it.

I am sending a copy of this letter to Dr. Balme, along with a copy of the Executive Committee minutes. I wish him bon voyage all the way from London to Shanghai.

With warmest regards to Mrs. Moorshead and yourself, and with frequent and numerous recollections of our interesting and not entirely unpleasant experience in China, I am

Very sincerely yours,

GTS/J

encls.

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*extra*

December 9th, 1921.

President Harold Balme, M. D.,  
Shantung Christian University,  
Tsinan, China.

Dear Dr. Balme:-

Before I leave for several days' absence there is just time to write you very briefly in reply to your fully appreciated letters to me of November 16th and November 24th from London. I hope you have had a good trip to China, and that you are all in fine health.

The enclosed letter to you from Mr. Greene presents very concretely a type of proposal for the future of Shantung University which has been in vogue for many years. In a word my present thought is-

1. The Missions in the Shantung-Honan region should have a College for the tremendous population there and such a College should train in the vernacular preachers, teachers, educators and nurses. I believe Shantung University, in which the Missions heartily concur, should have substantial, if not extensive, work in these branches, making the training in theology, education and medicine begin immediately at the close of Junior College, with degrees granted at the end of three years (in medicine four years) of Senior College work.

I realize that this is a large order, but with a small increase in staff I believe Shantung University can fill it in a modest, but thorough way. Cordial support by cooperating Missions in the Shantung-Honan region is essential to the success of this plan.

In answer to Mr. Greene's suggestions, I believe that no medical work of Senior College grade should for the present be carried on on the Arts College campus. There are no other institutions in China to which our Presbyterian Board is more heavily committed than to Shantung.

Mr. D. M. Beach. I thought he was in China. The University on the Field can feel free to use funds guaranteed by the Presbyterian Board to fill a vacancy up to the limit of the amount so guaranteed during such time as there is a vacancy in the quota guaranteed by the Presbyterian Board. That is what I mean when I stated that there would be no objection to Mr. Beach being included in the Presbyterian quota. We would not appoint him as a missionary without recommendation from one of our China Missions and without securing the regular application, medical papers, testimonials, etc. However, without such appointment the University on the Field is free to employ him or anyone else to fill a Presbyterian vacancy, expending therefor up to \$250. Mexican per month for each month that such vacancy is filled. I doubt if this would hardly justify the University in paying an outfit and travel for Mr. Beach unless he should be filling a Presbyterian vacancy for an extending period.

I am sending a copy of this letter to Mr. Burt as acknowledgment of his kind letter to me of November 1st, in which he tells us of the disappointment of Mr. Corbett's declination of the Deanship.

0301

President Harold Balno, M. D.

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December 9th, 1921

We are looking for good educational men both for Shantung and for  
Hangchow, but as yet have found no one.

With kindest regards, I am

Very sincerely yours,

GTS/MJ

Enclosure

Copy to Dr. R. Fletcher Houshead  
Copy to Rev. E. W. Burt.

P.S:- The Medical School Report is just in the stage of reprint, and I am  
returning same to the Jenson Press tonight.

Mr. Scott dictated this letter but left the office  
before same was written.

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December 22nd, 1921.

Dr. Charles F. Johnson,  
Tsinanfu, Shantung, China.

Mr. Paul C. Cassat,  
Shantung Christian University.

My dear Dr. Johnson and Mr. Cassat:-

Thank you for your very explicit and fully appreciated letters of November 19th and 18th respectively, regarding the need for Presbyterian residences and/or rent for our Presbyterian professors in Shantung Christian University.

The letter has been copied and placed in the hands of six or seven of the members of the Presbyterian Executive Council that are especially concerned in this need and the endeavor to supply it.

Both of you make a point which appears to me to be well taken and one which I do not recall having thought of before; namely, that the \$300,000. from Presbyterian sources was for the Arts College and that from that fund six residences were built to house the entire Presbyterian Arts staff, and that the fund could not therefore be expected to house a larger number of Presbyterians.

I wrote to Mr. Edw. S. Harkness presenting the situation from every point of view that I thought might impress him, and Mr. Day kindly enclosed with my letter a personal note to Mr. Harkness. I am sorry to say that I have received from Mr. Harkness' secretary, under date of December 2nd, the following letter in reply:-

"Mr. George T. Scott, Secretary,  
North American Joint Board,  
156 Fifth Avenue, New York.

Dear Sir:-

Your letter of October 29th to Mr. Edw. S. Harkness, asking for a further contribution to the building program of Shantung Christian University, has been received, and I have been asked to say in reply that he does not care to contribute further to this project.

Mr. Harkness has noted your apparent desire to show appreciation of his former gift by placing his name on one of your newly created buildings. While appreciating your evident intention, he does not wish to have his name used in this connection, and would, therefore, ask if you would be kind enough to have it removed from the building.

Yours very truly,

(signed) G. Moore,  
Secretary."

Kindly inform me regarding the circumstances of naming the building "Harkness Hall" and whether the University would be put to any expense of

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Dr. Charles F. Johnson,  
Shantung, China.

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December 22nd, 1921.

Mr. Paul C. Cassat,  
Shantung, China.

embarrassment by changing the name of the buildings; that is, is the name carved upon important stones in such a way as to make it difficult to remove. Or, has it entered into permanent records, etc.? My thought is that we should ask Mr. Hartness to permit his name to be continued to be used as I believe it has for five years in connection with this building.

I wish to thank Mr. Cassat for a score or more copies of "Occasional Notes" which arrived this week. We will see that these are distributed around the offices and put to good use. We have also just received from Mr. Cassat a fine set of recent photographs of the University which show how the trees have grown within the two years that I was there, now making a very pleasant and effective appearance. The new buildings are very good looking and impress one as also very useful.

We have not had a Joint Board meeting recently. Perhaps the group can get together at the January Conference, which is to be held in Atlantic City. Surely we will gather after Dr. Paul Monroe's return.

With best wishes for the New Year, I am

Very sincerely,

OTS/MJ

Copy for President Harold Salmo.

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